

# PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

## Summary of Appropriations and Revenues

| Agency | Agency Name   | FY 2005-2006<br>Appropriations | FY 2005-2006<br>Revenue | FY 2005-2006<br>Net County Cost |
|--------|---|--------------------------------|-------------------------|---------------------------------|
| 034    | Watershed & Coastal Resources                         | 15,071,621                     | 14,017,969              | 1,053,652                       |
| 040    | Utilities   | 22,700,660                     | 1,661,000               | 21,039,660                      |
| 080    | Resources And Development Management Department       | 58,894,587                     | 42,795,042              | 16,099,545                      |
|        | GENERAL FUND SUBTOTAL                                 | 96,666,868                     | 58,474,011              | 38,192,857                      |
| 106    | County Tidelands - Newport Bay                        | 4,987,078                      | 4,987,078               | 0                               |
| 108    | County Tidelands - Dana Point                         | 26,651,662                     | 26,651,662              | 0                               |
| 113    | Building and Safety                                   | 12,767,404                     | 12,767,404              | 0                               |
| 114    | Fish and Game Propagation                             | 12,633                         | 12,633                  | 0                               |
| 115    | Road  | 73,148,183                     | 73,148,183              | 0                               |
| 119    | Public Library - Capital                              | 3,475,514                      | 3,475,514               | 0                               |
| 120    | Public Library  | 32,525,854                     | 32,525,854              | 0                               |
| 128    | Survey Monument Preservation                          | 87,700                         | 87,700                  | 0                               |
| 129    | Off-Highway Vehicle Fees                              | 107,616                        | 107,616                 | 0                               |
| 137    | Parking Facilities                                    | 5,419,247                      | 5,419,247               | 0                               |
| 140    | Air Quality Improvement                               | 374,757                        | 374,757                 | 0                               |
| 148    | Foothill Circulation Phasing Plan                     | 11,987,450                     | 11,987,450              | 0                               |
| 15K    | Limestone Regional Park Mitigation Endowment          | 7,564                          | 7,564                   | 0                               |
| 274    | IWMD Corrective Action Escrow                         | 30,000                         | 30,000                  | 0                               |
| 275    | IWMD - Environmental Reserve                          | 7,892,021                      | 7,892,021               | 0                               |
| 277    | IWMD - Rate Stabilization                             | 1,913,762                      | 1,913,762               | 0                               |
| 279    | IWMD - Landfill Post-Closure Maintenance              | 10,009,597                     | 10,009,597              | 0                               |
| 280    | Airport - Operating Enterprise                        | 131,964,100                    | 131,964,100             | 0                               |
| 283    | John Wayne Airport Debt Service                       | 48,676,308                     | 48,676,308              | 0                               |
| 284    | Frank R. Bowerman/Bee Canyon Landfill Escrow          | 3,627,898                      | 3,627,898               | 0                               |
| 285    | IWMD Bankruptcy Recovery Plan                         | 19,900,176                     | 19,900,176              | 0                               |
| 286    | Brea-Olinda Landfill Escrow                           | 4,308,386                      | 4,308,386               | 0                               |
| 287    | Prima Deschecha Landfill Escrow                       | 5,110,337                      | 5,110,337               | 0                               |
| 288    | Santiago Canyon Landfill Escrow                       | 2,651,000                      | 2,651,000               | 0                               |
| 299    | Integrated Waste Management Department Enterprise     | 135,076,225                    | 135,076,225             | 0                               |
| 400    | Flood Control District                                | 93,149,575                     | 93,149,575              | 0                               |
| 403    | Santa Ana River Environmental Enhancement             | 36,096                         | 36,096                  | 0                               |
| 404    | Flood Control District - Capital                      | 45,025,807                     | 45,025,807              | 0                               |
| 405    | Harbors, Beaches and Parks CSA No. 26                 | 69,894,550                     | 69,894,550              | 0                               |
| 459    | North Tustin Landscape & Lighting Assessment District | 1,940,489                      | 1,940,489               | 0                               |
| 468    | County Service Area #13 - La Mirada                   | 4,988                          | 4,988                   | 0                               |
| 475    | County Service Area #20 - La Habra                    | 103,019                        | 103,019                 | 0                               |

**Summary of Appropriations and Revenues (Continued)**

| Agency | Agency Name                                | FY 2005-2006<br>Appropriations | FY 2005-2006<br>Revenue | FY 2005-2006<br>Net County Cost |
|--------|--|--------------------------------|-------------------------|---------------------------------|
| 477    | County Service Area #22 - East Yorba Linda | 53,920                         | 53,920                  | 0                               |
|        | OTHER FUNDS SUBTOTAL                       | 752,920,916                    | 752,920,916             | 0                               |
|        | TOTAL - INFRASTRUCTURE & ENVIRONMENTAL     | 849,587,784                    | 811,394,927             | 38,192,857                      |



## 080 - RESOURCES AND DEVELOPMENT MANAGEMENT DEPARTMENT

### Operational Summary

#### Mission:

The primary mission of the Resources & Development Management Department (RDMD) is to provide, operate, and maintain quality public facilities and regional resources for the residents of Orange County, and safeguard the high quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities.

#### Strategic Goals:

- Agricultural Commissioner: a) Provide citizens a basis of value comparison and fair competition by ensuring accuracy of weighing and measurement systems; b) Prevent exotic plant pest and disease; c) Protect residents, users, and the environment from pesticide hazards; d) Protect areas from the threat of wildfire through weed abatement.
- Internal Services: a) Support County agencies and operations by operating and maintaining the vehicle fleet; b) Support County agencies and operations by operating and maintaining facilities; c) Support County agencies and operations by providing printing and publishing services; d) Support County agencies and operations by managing County capital projects.
- Planning & Development Services: a) Require and enforce appropriate commercial, building, grading and construction standards to provide a safe living, working and recreational environment; b) Plan for the availability of a wide range of quality housing and employment opportunities throughout the unincorporated areas of Orange County; c) Plan for the preservation of open space and protection of sensitive habitats, waterways and wildlife.

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan   | 2005 Business Plan                       | How are we doing? |
|--|--|--|-------------------|
|  | Results  | Target                                   |                   |
| <b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEIGHTS &amp; MEASURES PROGRAM.</b><br><b>What:</b> Number of valid citizen complaints regarding weight & measures discrepancies per 100,000 residents.<br><b>Why:</b> Indicates basis of value comparisons through accurate weighing and measuring systems. | 1.0 per 100,000 residents' complaints on weight and measure discrepancies. | Not to exceed 1.5 per 100,000 residents. | On target.        |

## Key Outcome Indicators: (Continued)

| Performance Measure   | 2004 Business Plan<br>Results   | 2005 Business Plan<br>Target  | How are we doing? |
|---|---|---|-------------------|
| <b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: EXOTIC PLANT PEST AND DISEASE CONTROL PROGRAM.</b><br><b>What:</b> Number of valid exotic plant pest and disease reported per 100,000 residents.<br><b>Why:</b> Indicates effectiveness of plant pest and disease prevention program.   | 6.0 per 100,000 residents to report valid exotic plant pest and disease.      | Not to exceed 5.0 per 100,000 residents.  | On target.        |
| <b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: PESTICIDE ILLNESS PREVENTION PROGRAM.</b><br><b>What:</b> Number of valid cases of pesticide related illness reported per 100,000 residents.<br><b>Why:</b> Indicates effectiveness of pesticide illness prevention program.  | 0.50 per 100,000 residents reported valid cases of pesticide related illness. | Not to exceed 1.0 per 100,000 residents.  | On target.        |
| <b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEED ABATEMENT PROGRAM.</b><br><b>What:</b> Total number of unincorporated acres burned by wildfire.<br><b>Why:</b> Indicates effectiveness of weed abatement program and the potential reduction in wildfire risk.   | 500 Acres.  | Not to exceed 500 Acres   | On target.        |
| <b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: EFFICIENCY IN OPERATING AND MAINTAINING FACILITIES.</b><br><b>What:</b> The total annual cost of the building O&M divided by the total number of building square feet.<br><b>Why:</b> Indicates efficiency of support to County agencies by operating and maintaining facilities. | \$4.25/cost per square foot.  | \$4.25/cost per square foot.  | On target.        |
| <b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY OF THE BUILDING O&amp;M.</b><br><b>What:</b> % of building users rating the quality of the building O&M provided as reported in a valid survey.<br><b>Why:</b> Indicates customer satisfaction with support to County agencies and operations.                  | 90%   | 95% good or excellent reported surveys.   | 90%               |
| <b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN TIME.</b><br><b>What:</b> Percentage of building capital projects completed on time.<br><b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.                                  | 90%   | Business plan target of 95% of building capital projects to be completed on time. | 90%               |
| <b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN BUDGET.</b><br><b>What:</b> Percentage of capital projects completed within budget.<br><b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.                                   | 95%   | Complete 95% of capital projects within budget.                                   | On target.        |

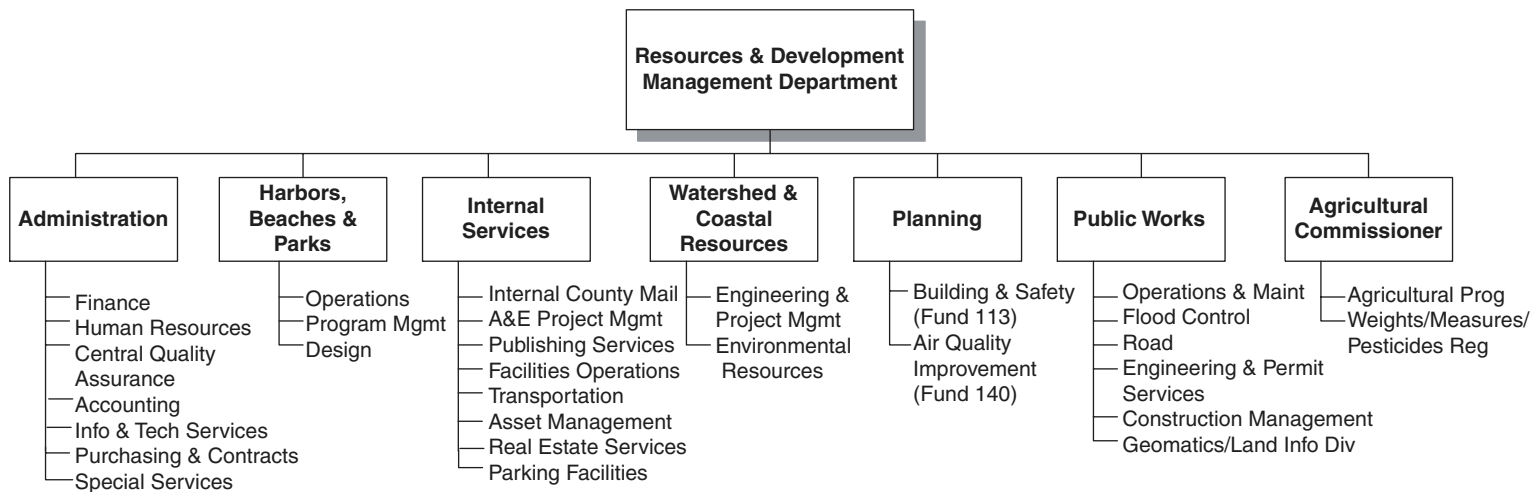
## Key Outcome Indicators: (Continued)

| Performance Measure  | 2004 Business Plan                                | 2005 Business Plan   | How are we doing?  |
|--|---|--|--|
|  | Results   | Target   |  |
| <b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: QUALITY IN MANAGING COUNTY CAPITAL PROJECTS.</b><br><b>What:</b> % of customers responding to valid survey for the quality of project management services provided.<br><b>Why:</b> Indicates satisfaction/support to County agencies & operations in managing County capital projects. | 95%   | A 95% response of customer surveys that are satisfied or very satisfied with the quality of project management service provided. | On target.   |
| <b>PERFORMANCE INDICATOR FOR PLANNING &amp; DEVELOPMENT SVCS: NUMBER OF CASES CLOSED BY CODE ENFORCEMENT.</b><br><b>What:</b> To eliminate code enforcement backlog cases.<br><b>Why:</b> To protect public from threats to safety.  | Elimination of 700 code enforcement case backlog. | No new backlog cases / respond to complaints.  | PDS Code Enforcement officers & contract staff have eliminated 50% of backlog cases by the close of FY 2004-2005 and continue to provide supplemental ongoing support for peak enforcement activity. |
| <b>PERFORMANCE INDICATOR FOR PLANNING &amp; DEVELOPMENT SVCS: NUMBER OF ENVIRONMENTAL DOCUMENTS COMPLETED.</b><br><b>What:</b> To ensure proper review, preparation & processing of environmental impact reports.<br><b>Why:</b> Ensure environmental protections through mitigation of impacts stemming from project implementation.  | 1,055 environmental documents completed.          | 1,060 environmental documents completed.   | FY2004-2005 results are consistent with current workloads.   |

## FY 2004-05 Key Project Accomplishments:

- Agricultural Commissioner: (1) Glassy-Winged Sharpshooter/Pierce's Disease Program - Since May 2000, AG Commissioner provided an effective inspection system to prevent the further spread of the Glassy-Winged Sharpshooter in Orange County; (2) High Risk Pest Exclusion Program - Since 2000, AG Commissioner provided an effective inspection system to detect high risk insects in package terminal facilities.
- Internal Services/Preventative Maintenance Program: RDMD/Facilities Operations is in the second year of Phase I of a Preventive Maintenance Program (PM). The four person team's primary responsibility is to extend the useful and economic life of the facilities through routine preventive maintenance. From July 1, 2004 through March 31, 2005 the PM team has completed 506 work orders, of which 409 required the shutdown of equipment without impact to the tenants demonstrating the value of working a swing shift. Sixty-nine of the completed work orders proactively detected serious deficiencies which required repairs to prevent potential catastrophic failure. Due to the success of the PM Program, Facilities Operations Management will move 2 positions from their current assignment to expand the PM crew.
- Planning & Development Services: (1) In response to the Board of Supervisors approved reorganization of the Department in January 2004, the Department has been heavily involved in merging the myriad of functions and responsibilities of the former PFRD and PDS. At the present time, merging of the Administrative functions (Phase I) of the former departments is complete; and the Phase II non-Administrative merger will be complete effective with the FY 05-06 Budget; (2) A new Time & Materials based fee ordinance to cover costs was proposed and approved by the Board of Supervisors on May 25, 2004 and implemented on June 25, 2004; (3) Completed high level of enforcement activity and eliminated case backlog by 50%; (4) Entered into an agreement with Housing & Community Services (HCS) for complete code enforcement activities in redevelopment areas; (5) Transferred Santa Ana Heights files to the City of Newport Beach.
- Administration: (1) Successfully merged two operational budgets for 071 Planning & Development Services Department (PDS) with 080 Public Facilities & Resources Department (PFRD) into one operational budget Resources & Development Management Department (RDMD); (2) Created the first County Succession Plan which is a pilot program; (3) Successfully merged IT networks between PDS and PFRD.

## Organizational Summary



**Planning & Development Function** - Safeguard the high quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities.

**Directors Office** - The RDMD Director's Office provides overall guidance for operating the Department, oversees a total of 1,441 RDMD positions, and ensures that RDMD provides quality services to other County departments and to the public.

**Administration** - The Administration Function provides administrative support to RDMD programs including financial and budget services, human resources services, computer support, purchasing and contract support, accounting services, central quality assurance, special project coordination, and legislative coordination.

**Harbors, Beaches, And Parks** - The Harbors, Beaches and Parks Function manages and operates the County's regional park and recreation facilities. See Funds 106 County Tidelands Newport Bay, 108 County Tidelands Dana Point, 114 Fish & Game Propagation, 128 Survey Monument Preservation, 129 Off-Highway Vehicles Fee Program, 15K Limestone Regional Park Endowment, 405 Harbors Beaches & Parks, 459 North Tustin Landscaping and Lighting Assessment District, 468 La Mirada CSA#13, 475 Habra CSA#20 and 477 East Yorba Linda CSA#22.

**Internal Services** - The Internal Services Function provides countywide services including facility maintenance and support, Architect & Engineering services for County capital projects, repair, maintenance and management of the County vehicle fleet, publishing services, building support services, pony mail services, parking facility administration, real estate services, and coordination of the County's Asset Management Program. Also see Fund 137 Parking Administration, and Fund 296 Transportation ISF and 297 Reprographics ISF, under Program VII.

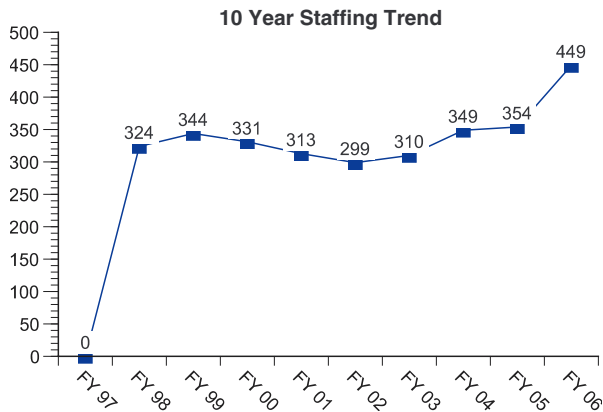
**Watershed Management Programs** - See Watershed & Coastal Resources Agency 034.

**Public Works** - The Public Works Function performs Regional Public Works activities such as Road, Flood Control, Operations & Maintenance, Engineering & Permit Services, and Construction Management. The part of the Public Works Function that is within RDMD Fund 080 includes the County Property Permits Section as well as selected Geomatics and Construction staff positions. The 080 Public Works Budget also accounts for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse RDMD Fund 080 for these vehicle operating expenses. Also see Fund 115 Road, 148 Foothill Circulation Phase Plan, 400 Flood Control District, 403 Santa Ana River Environment Enhancement, and 404 Flood ACO.

**Building & Safety** - See Building & Safety Fund 113.

**Agricultural Commissioner** - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In January 2004, the Board of Supervisors approved the merger of the Public Facilities and Resources Department (PFRD) and the Planning and Development Services Department (PDSD) into a new County department, the Resources and Development Management Department (RDMD). The many linkages between the two former departments on technical and policy issues will now be more efficiently managed by merging of the two organizations. The newly formed RDMD now includes 1,441 positions in all its administered Agencies & Funds.
- Agency 080 now functions as the main operating agency for RDMD, which administers budgets that contain staff in Agencies 034 Watershed & Coastal Resources, 040 Utilities, 071 Planning and Development Services and 080 Resources & Development Management Department (071 will be merged with 080 beginning July 1, 2005), 106 Newport Tidelands (beginning FY 05/06), 108 Dana Point Tidelands, 115 Road, 137 Parking, 296 Transportation Internal Service Fund (ISF), 297 Reprographics ISF, 400 Flood and 405 Harbors Beaches & Parks.
- The FY 2005-2006 Base budget includes the final merge of PDSD with RDMD for an increase of 53 positions, plus 2 positions from 296 Transportation, 1 position from 108 Dana Point Tidelands, 1 from 405 HBP, less 2 to 115 Road.
- In FY 2004-2005, the Board approved 6 new positions for Information & Technology Services to replace more costly contractors. Additional positions moved from other budgets, i.e. 14 from merge with 071 PDSD to 080 Administration, 16 positions transferred from 057 Probation to 080 Internal Services/Facilities Operations, 2 transferred from 115 Road fund to 080 Administration, and 2 transferred from 017 CEO to 080 Internal Services.
- In FY 2003-2004, the Board approved 56 extra help conversions and 10 new positions. The 10 new positions included 8 positions for Agency 080 (4 Information & Technology Services to replace more costly contractors & 4 Facilities Operations Preventative Maintenance positions) and 2 positions for Fund 108 Dana Point Tidelands.
- In FY 2002-2003, five positions were absorbed from the former Local Redevelopment Authority to PFRD (2 in Agency 080, 1 in Parking Facilities Fund 137 & 2 in HBP Fund 405) without additional appropriations and/or NCC dollars; four positions were reassigned to Agency 080, which included 1 from Fund 137 to Facilities Operations and 3 from other PFRD funds (1 in Special Services, 1 in County Property Permits, and 1 in Facilities Operations); seven new augmentation positions were added in Agency 080 (4 in Information & Technology Services, 2 in Facilities Operations, and 1 in A&E Project Management). Overall 13 positions were added at this time to Agency 080 since FY 01-02.
- Prior to the formation of RDMD, the former Public Facilities & Resources Department was established in FY 1997-98 from combining components of the former Environmental Management Agency with components of the former General Services Agency.



## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Agricultural Commissioner will continue to enforce State-Mandated Agricultural and Pesticide Regulations, and Weights and Measure Programs within Orange County.

Facilities Operations will continue to provide quality facility operations and maintenance and implement the preventive maintenance program.

Public Works Engineering services will complete the County's deferred maintenance plan and ensure compliance with the Americans with Disabilities Act (ADA) requirements.

### Changes Included in the Recommended Base Budget:

RDMD Fund 080 FY 2005-06 Base Budget Request of \$58,894,587 is \$13,955,653 (31.0%) higher than the FY 2004-05 Modified Budget (Modified Budget includes all approved mid-year budget changes). The difference reflects an increase in Salaries & Employee Benefits of \$7,485,638 (27%), a increase in Services & Supplies of \$5,640,666 (23%), a decrease in Equipment -\$87,027 (-14%), and a decrease in cost applied \$916,376 (13%).

The overall increase is primarily due to the final merge of 071 PDSD into the 080 PFRD operational budget to form one consolidated RDMD operational budget.

### Requested Budget Augmentations and Related Performance Results:

| Unit Amount  | Description   | Performance Plan   | Brass Ser. |
|--|---|--|------------|
| <b>ADD 1 ADMINISTRATIVE MANAGER I TO ADMINISTER COMPREHENSIVE FEE PROGRAM</b><br>Amount:\$ 73,026          | Add an analyst to administer a comprehensive fee program for RDMD to ensure full cost recovery.     | Review & update existing fees & methodology, eliminate subsidies, & identify & develop new fees. | 1804       |
| <b>ADD 1 SYSTEMS PROGRAMMER/ANALYST I FOR COMPUTER TRAINING PROGRAM</b><br>Amount:\$ 57,115                | The position is required to respond to ongoing and expanding computer training needs.               | Write curriculum, conduct classes, solve complex problems, & correct system documentation.       | 1805       |
| <b>ADD 4 POSITIONS - FACILITIES OPERATIONS - YOUTH LEADERSHIP ACADEMY</b><br>Amount:\$ 79,556              | Add 1 Electrician, 1 Plumber, 1 Locksmith & 1 Trades Helper III in Fac Ops.                         | Complete routine maintenance service calls within two days & emergency calls within an hour.     | 2728       |
| <b>ADD 1 SYSTEMS PROGRAMMER/ANALYST II POSITION TO REPLACE CONTRACT POSITION</b><br>Amount:\$ (58,649)     | Replace a more expensive existing contractor with a Systems Prog. Analyst II position.              | Develop, review & manage content of divisional RDMD websites, before going live to the public.   | 1808       |
| <b>ADD 1 SENIOR SYSTEMS PROGRAMMER/ANALYST POSITION TO REPLACE CONTRACT POSITION</b><br>Amount:\$ (48,429) | Replace a more expensive existing contractor with a Sr. Systems Prog. Analyst position.             | Generate feasibility studies for Fleet Focus enhancing, forms automation, & website management.  | 1810       |
| <b>ADD 1 ENGINEERING TECHNICIAN III FOR PLANS ROOM</b><br>Amount:\$ 46,635                                 | Add 1 Engr. Tech. III position to organize & manage the Plans Room.                                 | Position will sort blueprints & drawings, respond to requests, & create a drawings library.      | 1822       |
| <b>INCREASE FUNDING FOR CODE ENFORCEMENT CONTRACT SERVICES</b><br>Amount:\$ 320,000                        | Continue to reduce & eliminate the Code Enforcement case backlog begun in October 2004.             | The remaining 50% of the backlog cases will be completed by the end of FY 2005-06.               | 1945       |
| <b>INCREASE FUNDING FOR FOURTH REVISION TO THE HOUSING ELEMENT</b><br>Amount:\$ 255,000                    | Complete the State law required 4th Revision of the Orange County Housing Element by June 30, 2006. | Legal mandates require the that the Housing Element be reviewed at least every 5 years.          | 1946       |



## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 |              | Projected<br>Amount      | Percent |
| Total Positions    | -            | 394                     | 394                                    | 449          | 55                       | 13.95   |
| Total Revenues     | 24,815,926   | 32,873,764              | 26,536,294                             | 42,795,042   | 16,258,748               | 61.26   |
| Total Requirements | 36,074,351   | 44,938,934              | 40,414,649                             | 58,894,587   | 18,479,938               | 45.72   |
| Net County Cost    | 11,258,425   | 12,065,170              | 13,878,355                             | 16,099,545   | 2,221,190                | 16.00   |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Resources And Development Management Department in the Appendix on page 536

## Highlights of Key Trends:

- RDMD/Facilities Operations will continue the successful pilot Preventative Maintenance (PM) Program for FY 05/06, which is expanding from a 4-person team to a 6-person team.
- RDMD/Agricultural Commissioner will continue its programs of training staff, educating the public, seeking State funding and cooperatively partnering with the State to achieve its goals.
- The General Fund Net County Cost is within the target established by CEO.

## Budget Units Under Agency Control:

| No. | Agency Name                                     | Planning & Development Function | Directors Office | Administration | Harbors, Beaches, And Parks | Internal Services | Watershed Management Programs | Public Works | Building & Safety | Agricultural Commissioner | Total      |
|-----|---|---------------------------------|------------------|----------------|-----------------------------|-------------------|-------------------------------|--------------|-------------------|---------------------------|------------|
|     |   |                                 |                  |                |                             |                   |                               |              |                   |                           |            |
| 034 | Watershed & Coastal Resources                   | 0                               | 0                | 0              | 0                           | 0                 | 15,071,621                    | 0            | 0                 | 0                         | 15,071,621 |
| 040 | Utilities                                       | 0                               | 0                | 0              | 0                           | 22,700,660        | 0                             | 0            | 0                 | 0                         | 22,700,660 |
| 071 | Planning and Development Services               | 0                               | 0                | 0              | 0                           | 0                 | 0                             | 0            | 0                 | 0                         | 0          |
| 080 | Resources And Development Management Department | 7,963,518                       | 332,969          | 18,416,665     | 916,800                     | 20,020,766        | 76,000                        | 7,239,564    | 0                 | 3,928,305                 | 58,894,587 |
| 106 | County Tidelands - Newport Bay                  | 0                               | 0                | 0              | 4,987,078                   | 0                 | 0                             | 0            | 0                 | 0                         | 4,987,078  |
| 113 | Building and Safety                             | 0                               | 0                | 0              | 0                           | 0                 | 0                             | 0            | 12,767,404        | 0                         | 12,767,404 |
| 114 | Fish and Game Propagation                       | 0                               | 0                | 0              | 12,633                      | 0                 | 0                             | 0            | 0                 | 0                         | 12,633     |
| 115 | Road  | 0                               | 0                | 0              | 0                           | 0                 | 0                             | 73,148,183   | 0                 | 0                         | 73,148,183 |
| 128 | Survey Monument Preservation                    | 0                               | 0                | 0              | 87,700                      | 0                 | 0                             | 0            | 0                 | 0                         | 87,700     |
| 129 | Off-Highway Vehicle Fees                        | 0                               | 0                | 0              | 107,616                     | 0                 | 0                             | 0            | 0                 | 0                         | 107,616    |
| 137 | Parking Facilities                              | 0                               | 0                | 0              | 0                           | 5,419,247         | 0                             | 0            | 0                 | 0                         | 5,419,247  |
| 140 | Air Quality Improvement                         | 0                               | 0                | 0              | 0                           | 374,757           | 0                             | 0            | 0                 | 0                         | 374,757    |

**Budget Units Under Agency Control:**

| No.          | Agency Name   | Planning & Development Function | Directors Office | Administration    | Harbors, Beaches, And Parks | Internal Services | Watershed Management Programs | Public Works       | Building & Safety | Agricultural Commissioner | Total              |
|--------------|---|---------------------------------|------------------|-------------------|-----------------------------|-------------------|-------------------------------|--------------------|-------------------|---------------------------|--------------------|
| 148          | Foothill Circulation Phasing Plan                     | 0                               | 0                | 0                 | 0                           | 0                 | 0                             | 11,987,450         | 0                 | 0                         | 11,987,450         |
| 15K          | Limestone Regional Park Mitigation Endowment          | 0                               | 0                | 0                 | 7,564                       | 0                 | 0                             | 0                  | 0                 | 0                         | 7,564              |
| 296          | Transportation Internal Service Fund                  | 0                               | 0                | 0                 | 0                           | 21,379,098        | 0                             | 0                  | 0                 | 0                         | 21,379,098         |
| 297          | Reprographics Internal Service Fund                   | 0                               | 0                | 0                 | 0                           | 4,947,359         | 0                             | 0                  | 0                 | 0                         | 4,947,359          |
| 400          | Flood Control District                                | 0                               | 0                | 0                 | 0                           | 0                 | 0                             | 93,149,575         | 0                 | 0                         | 93,149,575         |
| 403          | Santa Ana River Environmental Enhancement             | 0                               | 0                | 0                 | 0                           | 0                 | 0                             | 36,096             | 0                 | 0                         | 36,096             |
| 404          | Flood Control District - Capital                      | 0                               | 0                | 0                 | 0                           | 0                 | 0                             | 45,025,807         | 0                 | 0                         | 45,025,807         |
| 405          | Harbors, Beaches and Parks CSA No. 26                 | 0                               | 0                | 0                 | 69,894,550                  | 0                 | 0                             | 0                  | 0                 | 0                         | 69,894,550         |
| 459          | North Tustin Landscape & Lighting Assessment District | 0                               | 0                | 0                 | 1,940,489                   | 0                 | 0                             | 0                  | 0                 | 0                         | 1,940,489          |
| 468          | County Service Area #13 - La Mirada                   | 0                               | 0                | 0                 | 4,988                       | 0                 | 0                             | 0                  | 0                 | 0                         | 4,988              |
| 475          | County Service Area #20 - La Habra                    | 0                               | 0                | 0                 | 103,019                     | 0                 | 0                             | 0                  | 0                 | 0                         | 103,019            |
| 477          | County Service Area #22 - East Yorba Linda            | 0                               | 0                | 0                 | 53,920                      | 0                 | 0                             | 0                  | 0                 | 0                         | 53,920             |
| <b>Total</b> |   | <b>7,963,518</b>                | <b>332,969</b>   | <b>18,416,665</b> | <b>78,116,357</b>           | <b>74,841,887</b> | <b>15,147,621</b>             | <b>230,586,675</b> | <b>12,767,404</b> | <b>3,928,305</b>          | <b>442,101,401</b> |

## 034 - WATERSHED & COASTAL RESOURCES

### Operational Summary

#### Description:

To mitigate water pollution and implement regional water quality improvement strategies, RDMD created this function in early 2001. Through this program RDMD will perform activities to preserve, protect, and enhance coastal resources and surface waters throughout Orange County. State and federal water quality regulations place great mitigation and financial demands on local government. In addition, greater

public awareness and environmental activism has created a new level of expectation on local government to address water quality and watershed issues. Pollutants degrade surface waters making them less able to support drinking water supply, fishing, swimming, and other activities.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 10,702,862 |
| Total Recommended FY 2005-2006                | 15,071,621 |
| Percent of County General Fund:               | 0.57%      |
| Total Employees:                              | 41.00      |

#### Strategic Goals:

- Develop jurisdictional and regional management strategies to preserve, protect, and enhance coastal resources and surface water throughout Orange County.

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan<br>Results  | 2005 Business Plan<br>Target  | How are we doing?   |
|--|--|---|---|
| <b>NUMBER OF BEACH MILE DAYS NOT POSTED.</b><br><b>What:</b> Percentage of beach mile days without postings due to dry weather runoff.<br><b>Why:</b> Indicates level achieved in protecting and enhancing coastal resources & surface water in the County                   | Beach postings from April - October decreased from 160 in 2003 to 141 in 2004. | Results will be available by April 2006 in the 2004 Health Care Agency Annual Ocean and Bay Water Quality Report. | Progressing.  |
| <b>NUMBER OF ENFORCEMENT ACTIONS.</b><br><b>What:</b> # of enforcement actions by Regional Boards vs. County or co-permittees for stormwater violations.<br><b>Why:</b> Indicates level achieved in preserving, protecting, and enhancing surface water in the County.       | None   | None  | There were three enforcement actions taken against co-permittee cities for inadequate implementation of the Stormwater program. |
| <b>RATING SURVEY FOR COUNTY'S NPDES EFFORTS.</b><br><b>What:</b> Cities rating of the County NPDES efforts as reported in a valid survey (numeric grade).<br><b>Why:</b> Indicates partners' satisfaction with various aspects of County administration of regional program. | Survey under development.  | City survey completed in May 2003.  | Survey results completed in late 2004.  |

#### FY 2004-05 Key Project Accomplishments:

- Executed federal Project Cooperation Agreement along with State Department of Fish and Game to move ahead with \$38 million ecosystem restoration project in Upper Newport Bay.

- Developed South Orange County Integrated Regional Water Resources Plan.
- Developed new governance strategy for water quality efforts countywide, including regular collaboration between municipalities and special districts.
- Developed and implemented agreement among partners in Newport Bay watershed to address new Regional Board permit for deminimus discharges and selenium loading.

**Watershed & Coastal Resources - Watershed Planning:** Engineering and Project Management will focus on watershed and water quality activities with interested stakeholders on a broad watershed scale basis. The program will involve cooperation between the Army Corps of Engineers, federal and state agencies, local municipalities and other stakeholders to research, evaluate and construct projects to help the department accomplish its goals of integrated watershed planning and implementation.

**Countywide Stormwater Quality Program:** Coordinate regional compliance with the National Pollutant Discharge Elimination System (NPDES) program. The County, serving as the principal municipality for the 36 city stormwater co-permittees, will conduct countywide water quality monitoring of creeks, channels, bays, and harbors, inspect illicit connections, condition all new development with water quality protection requirements, conduct water pollution investigations and spill abatement. The County will also coordinate an Internal Stormwater Quality Program with the various County departments to ensure the County's own compliance with the Stormwater permit.

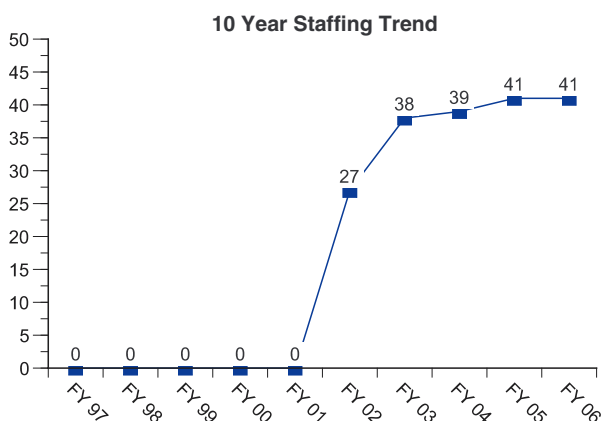
Compliance with the federal Total Maximum Daily Load (TMDL) allocations:

The TMDL focus to date has been on the Newport Bay / San Diego Creek watershed, where TMDL's for nutrients, sediment, and fecal coliform have been developed by the State and are currently being implemented. An additional TMDL for toxics has been approved by the U.S. Environmental Protection Agency with implementation plans to be developed by the Santa Ana Recreational Water Quality Control Board.

**Countywide Hydrologic and Meteorological Data Collection System:** Operate and maintain the Automatic Local Evaluation on Real Time (ALERT) Flood Detection System which consists of a network of over 100 rainfall and flood control and reservoir water level sensors strategically located throughout Orange County.

**Coastal Resources Engineering:** Coastal engineering is a critical element of our water quality protection efforts. This activity involves aspects of near-shore oceanography, marine geology and civil engineering. Coastal Resources staff is developing a Coastal Resources Management Plan, which will provide a long-term plan to address management of coastal resources, prevention of coastal erosion, protection of recreational opportunities and identification of dredging and sediment flows through coastal watersheds. Other critical activities that the Plan will include: regional sand management, safe harbor navigation, coastal water quality and shoreline protection and preservation.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Budget Fiscal Year 2005-2006 will be the fifth full budget year for the Division. The Watershed & Coastal Resources Division will have 41 staff to carry out its responsibilities.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Resources and Development Management Department created the Watershed & Coastal Resources Function during Fiscal Year 2000-2001. The function was created to support watershed management issues identified in the Fiscal Year 2000-2001 Strategic Priority Plan.

### Changes Included in the Recommended Base Budget:

An "Operating Transfer In" of \$3.9M from the Flood Fund 400 will be made in the Fiscal Year 2005-2006 budget. The Flood Fund 400 will be making an "Operating Transfer Out" of up to \$3.9M to cover net cost issues in the Watershed & Coastal Resources Program.

A Budget Augmentation Request of \$3.9M from the General Fund is intended to address three problems experienced in the past several years. First, a significant part of the budget for this function is for development and implementation of capital projects, which were intended to be funded mainly from state and federal grants or through partnership cost-sharing agreements. Such projects, however, usually require funding for preliminary concept development, permitting, environmental review, etc., that may not be reimbursable from grants or partnership agreements. Second, the project costs that are reimbursable often are not reimbursed within the same fiscal year. This has required significant net county cost overruns each year, necessitating operating transfers from the Flood Fund. Third, the Flood Fund 400 has made "Operating Transfer Out" to the Watershed fund every year since the inception of the program. The "Operating Transfers Out" amount to millions of dollars for each year. This is placing a substantial ongoing financial strain on the Flood Fund.

### Requested Budget Augmentations and Related Performance Results:

| Unit Amount  | Description  | Performance Plan   | Brass Ser. |
|--|--|--|------------|
| <b>ADD 2 ENVIRONMENTAL RESOURCES SPECIALIST II POSITIONS</b><br><b>Amount:\$ 126,994</b> | Add 2 ERS positions for expanded 3rd term permit monitoring programs exceeding current staff levels. | Track field measurements, samples collected, lab analyses requests & results, & invoice amounts. | 1964       |
| <b>INCREASED NET COUNTY COST</b><br><b>Amount:\$ 0</b>                                   | Additional \$3.9 million net county cost (NCC) to support the Watershed program is requested.        | Continue to meet various federal & state water quality mandates & coordinate the NPDES program.  | 2999       |

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 41                      | 41                                     | 41           | 0                        | 0.00    |
| Total Revenues     | 8,236,408    | 18,329,246              | 9,643,003                              | 14,017,969   | 4,374,966                | 45.36   |
| Total Requirements | 8,458,259    | 19,389,104              | 13,509,725                             | 15,071,621   | 1,561,896                | 11.56   |
| Net County Cost    | 221,851      | 1,059,858               | 3,866,722                              | 1,053,652    | (2,813,070)              | -72.75  |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Watershed & Coastal Resources in the Appendix on page page 494

### Highlights of Key Trends:

- State and federal water quality mandates continue to escalate. Collaboration between various partners within the County continues to improve, especially between

municipalities and special districts.

- Implementation of best management practices to address urban runoff pollution is increasing, but we are still refining our understanding of the proportional relationship of these activities to water quality in our streams and on our beaches.

## 040 - UTILITIES

### Operational Summary

#### Description:

Provides utilities and trash collection for County Agencies. Also provides heating and cooling to the Civic Center complex including County, City, State, and Federal facilities.

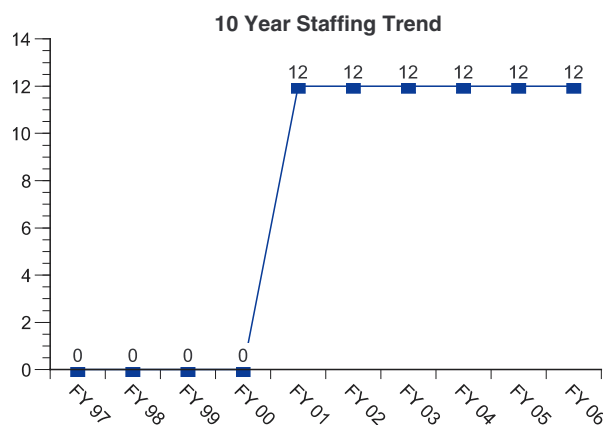
#### Strategic Goals:

- Ensure continuous operation of Central Utility Facility (CUF).

#### FY 2004-05 Key Project Accomplishments:

- Energy efficient lighting controls projects were completed in the Hall of Administration, Building #12, Manchester Office Building and the Public Defenders Headquarters.
- The County Operations Center was connected to the Data Center generator to protect against rolling outages.
- Five micro turbines were connected to the Data Center for base electrical service.
- Direct Digital Control (DDC) controls were installed in the Hall of Administration.
- Eight energy efficient 200 horse power pumps were installed at the Central Utility facility.

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 12 positions.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 22,708,160 |
| Total Recommended FY 2005-2006                | 22,700,660 |
| Percent of County General Fund:               | 0.87%      |
| Total Employees:                              | 12.00      |



## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue to implement and meet the objectives plan of the County's Strategic Energy Plan.

Complete the design phase of the Co-generation project as part of the Deferred Maintenance Strategic Priority.

Financing options are being considered for the installation of photovoltaic (solar generation of electricity) systems on County-owned parking facilities.

Continue to monitor proposed legislation that can assist in promoting the County Energy Plan to meet energy needs.

Implementation of mid- and long-term options of the Strategic Energy Plan will be re-evaluated and certain implementation components of the plan may be updated.

### Changes Included in the Recommended Base Budget:

\$1.7M budgeted and approved in current FY 04-05 for the Steam/Chilled Water Distribution System will not be complete this fiscal year and will need to be rebudgeted in FY 05-06 so it can be compatible with the Co-Gen project which is currently in the Design Phase.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 12                      | 12                                     | 12           | 0                        | 0.00    |
| Total Revenues     | 1,615,448    | 1,191,000               | 1,668,500                              | 1,661,000    | (7,500)                  | -0.44   |
| Total Requirements | 20,177,571   | 22,230,660              | 25,483,128                             | 22,700,660   | (2,782,468)              | -10.91  |
| Net County Cost    | 18,562,123   | 21,039,660              | 23,814,628                             | 21,039,660   | (2,774,968)              | -11.65  |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page page 497

## 106 - COUNTY TIDELANDS - NEWPORT BAY

### Operational Summary

#### Description:

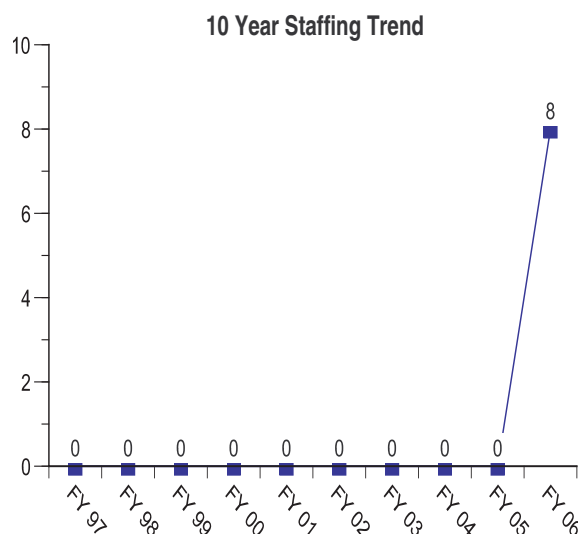
Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

#### FY 2004-05 Key Project Accomplishments:

- Obtained approval of Board, State Lands Commission and State Legislature to designate Upper Newport Bay Nature Preserve (UNBNP) as "State Tidelands" which will enable County to use Newport Bay Tidelands revenues to pay for UNBNP expenses.

**County Tidelands/Newport Bay** - This fund is financed by revenue derived from rents and leases of land and improvements on state tidelands in Newport Bay granted in trust to the County, and is for use to benefit those granted lands.

#### Ten Year Staffing Trend:



#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 5,290,978 |
| Total Recommended FY 2005-2006                | 4,987,078 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 8.00      |

#### Ten Year Staffing Trend Highlights:

- Staff is not currently budgeted within this budget unit, however transfer of 8 positions from HBP Fund 405 was submitted as a Fiscal Year 2005-2006 Budget Augmentation to utilize Newport Bay Tidelands revenue to pay for staff expenses, and was rolled into the base budget.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

There will be 8 positions transferred in from Harbors, Beaches & Parks Fund 405.

## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/04 |              | Projected<br>Amount      | Percent |
| Total Positions    | -            | 0                       | 0                                      | 8            | 8                        | 0.00    |
| Total Revenues     | 3,541,100    | 5,043,222               | 5,007,512                              | 4,987,078    | (20,434)                 | -0.40   |
| Total Requirements | 1,879,567    | 5,043,222               | 3,914,993                              | 4,987,078    | 1,072,085                | 27.38   |
| Balance            | 1,661,532    | 0                       | 1,092,519                              | 0            | (1,092,519)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page page 546

## 113 - BUILDING AND SAFETY

### Operational Summary

#### Description:

Safeguard the high quality of life in unincorporated Orange County through stewardship of the environment, and application and enforcement of building, water and grading regulations.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 11,858,761 |
| Total Recommended FY 2005-2006                | 12,767,404 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 66.00      |

#### Strategic Goals:

- Reorganize Building & Safety Division with emphasis on providing One-Stop-Shop Service.
- Continue to collaborate with the building industry to identify opportunities to utilize automation, training and other measures to more efficiently deliver service.
- Monitor fees charged pursuant to new time and materials ordinance to ensure consistency.
- Increase contracted services to respond to short-term peak demand for plan check, inspections and code enforcement.

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan<br>Results                         | 2005 Business Plan<br>Target                                     | How are we doing?  |
|--|---|--|--|
| <b>NUMBER OF BUILDING AND HOME INSPECTIONS REQUESTED.</b><br><b>What:</b> Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes.<br><b>Why:</b> To establish workload needs and service efficiency.               | 69,234 building and home inspections requested.       | 68,374 building and home inspections projected.                  | FY 2004-2005 results are consistent with current workload. |
| <b>NUMBER OF NEW HOMES COMPLETED, CATEGORIZED BY BUILDING TYPE.</b><br><b>What:</b> Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes.<br><b>Why:</b> To ensure fair housing opportunities for all residents. | 1,296 new homes completed (838 Single and 458 Multi). | 1,000 anticipated new homes completed (950 Single and 50 Multi). | FY2004-2005 results are consistent with current workload.  |
| <b>PERCENTAGE OF INSPECTIONS/REVIEWS PERFORMED WITHIN 1 BUSINESS DAY.</b><br><b>What:</b> Provide efficient customer service to clientele.<br><b>Why:</b> To provide fair and efficient service to clientele.  | 95% completed within 1 business day (Year-to-date).   | 95% completed within 1 business day (projected).                 | No reduction in service.                                   |

## Key Outcome Indicators: (Continued)

| Performance Measure  | 2004 Business Plan                                    | 2005 Business Plan  | How are we doing?                           |
|--|---|---|---|
|  | Results   | Target  |   |
| <b>PERCENTAGE OF PLAN CHECKS PERFORMED WITHIN 10 BUSINESS DAYS.</b><br><b>What:</b> To establish workload needs and service efficiency.<br><b>Why:</b> To ensure prompt and effective client services. | 65% of plan checks performed within 10 business days. | 55% of plan checks performed within 10 business days (projected). | There is no reduction in services provided. |

## FY 2004-05 Key Project Accomplishments:

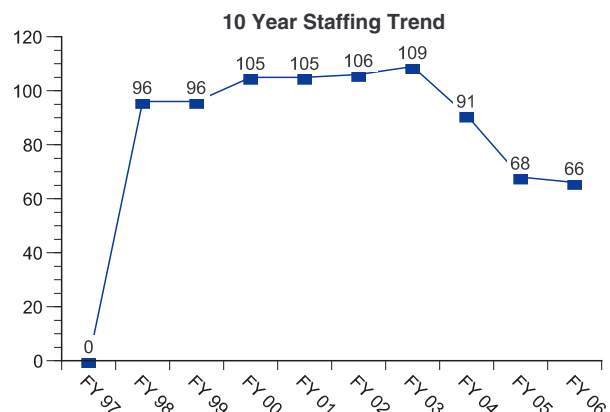
- Updated Time & Materials Deposit & Fee System for Building & Safety through the Automated Permitting and Planning System (APPS). Ordinance 04-007 was approved by the Board of Supervisors on May 25, 2004 and implemented on June 25, 2004.
- Continued implementation of Cash-flow monitoring system for Building & Safety Fund 113, which is shared with management, CEO and Auditor/Controller.
- Implemented the Building & Safety Division One-Stop-Shop Service.
- Improved coordination with other County departments and agencies.
- Assisted nearly 8,000 customers at the planning counter, managed over 12,000 ministerial permits, and processed approximately 115 discretionary permits for approval by the Board of Supervisors, Planning Commission or Subdivision Committee.
- Reduced 23 positions to match current workload demands.

**Subdivision & Grading Services** - Building and Safety issues and inspects grading permits; maintains subdivision tentative maps; reviews and approves street and drainage improvement plans; processes Subdivision Committee Agenda; administers the master plan of drainage; and provides support of additional duties imposed by mandate of Planning & Development Services' role in Regional Water Quality Control Board's storm water permits pursuant to the Natural Pollutant Discharge Elimination System (NPDES) in conjunction with other departmental divisions, County departments and outside government agencies.

**Building Permit Services** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with County building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with County land use and noise compatibility standards.

**Building Inspection Services** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with County building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with County land use and noise compatibility standards.

## Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The current 2004 Strategic Financial Plan (SFP) projected an additional reduction of 10 positions in FY 2005-2006, based on assumed workload reductions when the plan was developed. For FY 2005-2006 budget, Building & Safety Fund 113 is proposing the deletion of two (2) positions to support the formation of the new Dana Point Harbor Department. These positions will be transferred and exchanged for positions required in the establishment of Dana Point Harbor Department. Planning is likely to experience eight (8) vacancies in FY 2005-2006 through the new Board approved retirement program effective July, 2005. The anticipated eight (8) position deletions will be handled through the 1st Quarter Budget Adjustment Request as retirements are confirmed. This action, in combination with the two positions transferred to Dana Point 108, should result in the planned position reduction reflected in the 2004 SFP.
- In FY 2004-2005, the Budget was developed to balance staff and projected decreased workloads for building permits and building plan check services. The reduction of twenty-three (23) positions include the deletion of the 10 frozen/vacant positions approved by the Board of Supervisors in FY 2003-2004 budget to process flat fee workload.
- Board of Supervisors approved FY 2003-2004 Budget with an augmentation to Fund 113's budget for an additional ten (10) frozen positions for \$681,500 to accommodate anticipated flat fee workload that could not be 100% recovered. This flat fee workload was managed through the use of existing resources without having to request the filling of the 10 positions added/frozen by the Board of Supervisors.
- As a result of Building & Safety Fund 113 experiencing a financial crisis in FY 2002-2003, a staff reduction of twenty-eight (28) positions commenced through retire-

ment/layoff/transfer process resulting in 81 total positions. With the added 10 positions above to cover Flat Fee workload, total positions in FY 2003-2004 totaled 91.

- The staffing change from FY 1998-1999 to FY 1999-2000 was a result of converting limited term and extra help Building Inspectors to regular positions.
- Planning & Development Services Department was established on November 19, 1996 in accordance with Board Resolution No. 96-825.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

This Fund is consistent with the County strategic financial plan.

#### Changes Included in the Recommended Base Budget:

Reduction of \$195,976 in salary & employee benefits and corresponding revenues primarily due to the deletion of two (2) Building Inspector IV positions. These positions will be transferred and exchanged for a Principal A/E Project Manager and Administrative Manager I to support the creation of the new Dana Point Harbor Department. These two positions, as well as eight others, which are anticipated to be vacant due to July retirements, will meet the 10 positions reductions targeted in the 2004 SFP. The balance of the eight (8) positions will be handled through the FY 2005-2006 1st Quarter Budget Adjustment Request (QBAR) once retirements are confirmed.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 68                      | 68                                     | 66           | (2)                      | -2.94   |
| Total Revenues     | 13,327,452   | 12,405,686              | 13,683,305                             | 12,767,404   | (915,901)                | -6.69   |
| Total Requirements | 12,630,221   | 12,405,686              | 12,486,430                             | 12,767,404   | 280,974                  | 2.25    |
| Balance            | 697,231      | 0                       | 1,196,875                              | 0            | (1,196,875)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page page 551

### Highlights of Key Trends:

- RDMD/Building & Safety will continue to update and implement the Automated Permitting and Planning System (APPS) Time and Materials cost recovery system for Building & Safety services.
- RDMD is in the process of completing an Ordinance update for Board of Supervisors approval that establishes a revised time & materials deposit and fee structure for the Building & Safety Fund 113's building plan check and permit inspection services.
- Planning has made organizational changes in response to workload and continues to work with the building industry on further improvements, principally through the Development Processing Review Committee (DPRC) appointed by the Board of Supervisors and through the Local Governmental Affairs Committee of the Building Industry Association (BIA) of Orange County. In addition, Planning has worked on a regular basis with the DPRC and BIA to improve services to the public and keep costs manageable and under control.



## 114 - FISH AND GAME PROPAGATION

### Operational Summary

#### Description:

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support fish stocking in regional park lakes.

#### At a Glance:

|   |        |
|---|--------|
| Total FY 2004-2005 Projected Expend + Encumb: | 82,250 |
| Total Recommended FY 2005-2006                | 12,633 |
| Percent of County General Fund:               | N/A    |
| Total Employees:                              | 0.00   |

**Fish & Game Propagation** - This fund derives its revenue from fines levied by the State Department of Fish and Game. These revenues are used to enhance public awareness of the County's Fish and Game resources.

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 82,532       | 89,301                  | 83,333                                 | 12,633       | (70,700)                 | -84.84  |
| Total Requirements | 10,232       | 89,301                  | 82,250                                 | 12,633       | (69,617)                 | -84.64  |
| Balance            | 72,301       | 0                       | 1,083                                  | 0            | (1,082)                  | -99.96  |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Fish and Game Propagation in the Appendix on page page 553

#### Highlights of Key Trends:

- An "Operating Transfer out" of \$68,000 will be made in Fiscal Year 2004-2005 to the Harbors, Beaches & Parks (HBP) Fund 405. This will substantially reduce the Fund Balance Available for Fund 114 and there will not be an "Operating transfer Out" in Fiscal Year 2005-2006.

# 115 - ROAD

## Operational Summary

### Description:

The Road Fund constructs, maintains, and manages the public road system in the unincorporated areas of Orange County. It also provides construction inspection and performs quality assurance inspections related to the construction of infrastructure in the planned communities. The Fund also provides road maintenance services to the newly incorporated cities under contractual agreements.

### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 46,918,529 |
| Total Recommended FY 2005-2006                | 73,148,183 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 222.00     |

### Strategic Goals:

- Develop recurring long-term revenue sources for County road maintenance.
- Implement a project management system for capital projects.
- Continue use of the Orange County pavement management system.
- Capture all sales tax on gasoline revenues available to the Road Fund.
- Supplement Road Funds for capital projects with available grants.
- Influence choice of National Pollutant Discharge Elimination System (NPDES) best management practices based on minimizing long-term maintenance costs.
- Maintaining roads, bridges and road related infrastructure in unincorporated County of Orange.
- Review subdivision development plans to maintain safety and minimize long-term maintenance costs.

### Key Outcome Indicators:

| Performance Measure   | 2004 Business Plan<br>Results               | 2005 Business Plan<br>Target                         | How are we doing? |
|---|---|--|-------------------|
| <b>ACCIDENTS PER CENTERLINE MILE</b><br><b>What:</b> Number of reported traffic accidents per centerline mile of unincorporated County roads.<br><b>Why:</b> Indicates safety of roadway system operated by the County. | 2.0 reported accidents per centerline mile. | Maintain 2.0 reported accidents per centerline mile. | On target.        |

## Key Outcome Indicators: (Continued)

| Performance Measure  | 2004 Business Plan   | 2005 Business Plan   | How are we doing?  |
|--|--|--|--|
|  | Results  | Target   |  |
| <b>GOOD OR BETTER PAVEMENT CONDITION FOR ROADS.</b><br><b>What:</b> Percent of unincorporated County roads with a surface pavement condition rating of "Good".<br><b>Why:</b> Result of good pavement mgmt. practices. Well-maintained pavement costs less to service over time.                           | Unincorporated County road surface pavement rating of Good or better for FY 03-04 is anticipated to be 76%. This reflects the transfer of better roads to newly incorporated cities. | 86%. Goes back to the previous method of considering roads in both the "Fair" and "Good" category as "Good". This is the method used by the County prior to last year and also the method used by most cities. | Slightly below target due to change in definition of "Good" and transfer of better roads to the cities due to incorporation. |
| <b>ACCEPTABLE OPERATING SPEED AT COUNTY ARTERIAL INTERSECTIONS.</b><br><b>What:</b> Unincorporated County Arterial Intersections % with acceptable operating speed determined by OCTA.<br><b>Why:</b> Indicates efficiency of roadway system in unincorporated areas as the result of design improvements. | 94% of the County Arterial Intersections have acceptable operating speed as determined independently by the Orange County Transportation Authority.                                  | Maintain the County Arterial Intersections with acceptable speed at 94%.   | On target.   |

## FY 2004-05 Key Project Accomplishments:

- RDMD prepared and submitted applications requesting approximately \$28 million from transportation-related grant programs such as Measure M (local sales tax funds) and Regional Surface Transportation Program (federal funds), for current and future (FY's 2005 through 2010) road and bridge projects. Since these grant programs are highly competitive, it is anticipated that RDMD will be successful in receiving approximately \$8 to \$12 million of the grant funds.
- Laguna Canyon Road Realignment between SR-73 and I-405: Construction began during January 2003 on this cooperative project between CALTRANS and the County of Orange. In August 2004, traffic was diverted off the old historic roadway, in the vicinity of the Laguna Lakes, and placed on the newly realigned segment westerly of the lakes. This portion of the old roadway has been removed, in preparation for the project mitigation site. As of November 2004, construction is approximately 66% complete, with completion of the remaining roadway and full opening to traffic scheduled for October 2006.
- Construction contract for \$5.7 million was awarded on November 23, 2004 to widen the Glassell Street Bridge over the Santa Ana River to provide increased motorist and pedestrian safety. Project is scheduled for completion by July 2006.

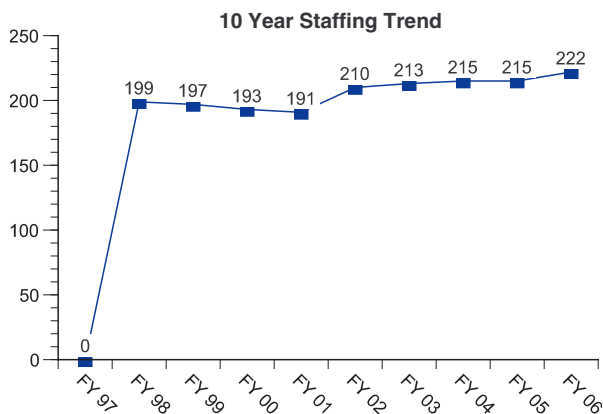
**Road - Special District - Administer County's Road Fee Program and Special Funding Districts.**

Road Program - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide traffic committee support and plan, design & operate traffic signal systems.

Design and Construction - Design and construct roads and bridges in unincorporated County of Orange.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Road fund does not have a staffing history prior to FY 1997-98 as all staff were assigned to the Department's Operating Fund 080 and billed to the various RDMD funds via direct and indirect billing from the Operating Fund.

- The two positions moved from Operations and Maintenance to Administration in the FY 04-05 quarterly budget adjustment process.
- Seven positions were moved to the Road Fund 115 budget in FY 2005-2006 from HBP Fund 405 to align positions with the fund in which they charge the majority of their work. Two positions were also moved to Road Fund 115 from 080 for the same reason.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Provide NPDES best management practices on road highway projects, to contribute toward the improvement of Water Quality in Orange County.

### Changes Included in the Recommended Base Budget:

The two positions were moved from Operations and Maintenance to Administration in FY 04-05.

## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 213                     | 213                                    | 222          | 9                        | 4.22    |
| Total Revenues     | 55,523,176   | 74,527,089              | 89,874,562                             | 73,148,183   | (16,726,379)             | -18.61  |
| Total Requirements | 44,780,064   | 74,527,089              | 82,962,812                             | 73,148,183   | (9,814,629)              | -11.83  |
| Balance            | 10,743,112   | 0                       | 6,911,750                              | 0            | (6,911,750)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Road in the Appendix on page page 554

### Highlights of Key Trends:

- The State Budget crisis led to the suspension of AB2928 and Proposition 42 pavement maintenance revenues starting in FY 03-04. The revenues by law have to recommence beginning FY 07/08 and the revenues lost in FY 03/04, FY 04/05, FY 05/06, and FY 06/07 are considered loans to the State's general fund and will be paid back to Counties over a 15 year period.
- The Orange County Transportation Agency and County CEO are in discussions related to the current gas tax diversion, \$23M per year, from the Road Fund for bankruptcy recovery which sunsets in 2013. The OCTA is suggesting the \$23 million diversion for bankruptcy debt be distributed to cities rather than being returned to the County of Orange. The County and OCTA are in the process of addressing these funds post 2013.

## 128 - SURVEY MONUMENT PRESERVATION

### Operational Summary

#### Description:

California Government Code Section 27584 authorizes this fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

#### At a Glance:

|   |         |
|---|---------|
| Total FY 2004-2005 Projected Expend + Encumb: | 245,334 |
| Total Recommended FY 2005-2006                | 87,700  |
| Percent of County General Fund:               | N/A     |
| Total Employees:                              | 0.00    |

**Survey Monument Preservtn Fund** - This balanced fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 186,585      | 250,313                 | 250,434                                | 87,700       | (162,734)                | -64.98  |
| Total Requirements | 15,872       | 250,313                 | 245,334                                | 87,700       | (157,634)                | -64.25  |
| Balance            | 170,713      | 0                       | 5,100                                  | 0            | (5,100)                  | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page page 567

#### Highlights of Key Trends:

- The Fiscal Year 2005-2006 Budget reflects projected workload for the Survey Monument Preservation fund by the Geomatics Division.

## 129 - OFF-HIGHWAY VEHICLE FEES

### Operational Summary

#### Description:

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

#### At a Glance:

|   |         |
|---|---------|
| Total FY 2004-2005 Projected Expend + Encumb: | 119,850 |
| Total Recommended FY 2005-2006                | 107,616 |
| Percent of County General Fund:               | N/A     |
| Total Employees:                              | 0.00    |

**Off-Highway Vehicle Fees** - This fund is financed by revenue from registration fees for off-highway vehicle parks. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of off-highway vehicles; 2) controlling operations of motor vehicles where their use is prohibited; and 3) repairing facilities. Presently, only #2 is being done.

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 69,468       | 129,955                 | 135,966                                | 107,616      | (28,350)                 | -20.85  |
| Total Requirements | 25,013       | 129,955                 | 119,850                                | 107,616      | (12,234)                 | -10.20  |
| Balance            | 44,455       | 0                       | 16,116                                 | 0            | (16,116)                 | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Off-Highway Vehicle Fees in the Appendix on page page 568

## 137 - PARKING FACILITIES

### Operational Summary

#### Description:

To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

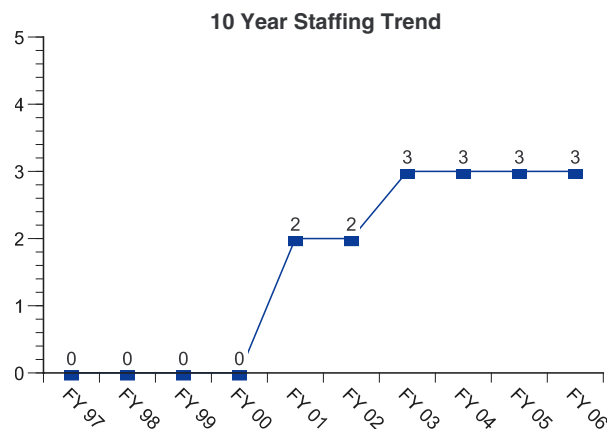
#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 4,882,530 |
| Total Recommended FY 2005-2006                | 5,419,247 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 3.00      |

**Parking Facilities** - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost, revenues associated with County-owned pay parking lots

(Manchester, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund also provides financing to meet debt service obligations for the Manchester parking structures.

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 3 positions for the last several years.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Continue to update fees to recover increased employee costs and identify new revenue generating opportunities such as advertising on parking structures.



## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 3                       | 3                                      | 3            | 0                        | 0.00    |
| Total Revenues     | 5,329,227    | 5,225,872               | 5,315,514                              | 5,419,247    | 103,733                  | 1.95    |
| Total Requirements | 4,579,355    | 5,225,872               | 4,910,767                              | 5,419,247    | 508,480                  | 10.35   |
| Balance            | 749,872      | 0                       | 404,747                                | 0            | (404,747)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page page 577

## 140 - AIR QUALITY IMPROVEMENT

### Operational Summary

#### Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source are AB 2766 funds provided by the State of California. The County of Orange receives approximately \$104,791 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

#### At a Glance:

|   |         |
|---|---------|
| Total FY 2004-2005 Projected Expend + Encumb: | 238,412 |
| Total Recommended FY 2005-2006                | 374,757 |
| Percent of County General Fund:               | N/A     |
| Total Employees:                              | 0.00    |

#### Strategic Goals:

- Employee Rideshare/Transit and Air Quality Planning. The objective of this program is to encourage alternatives to single occupancy vehicle trips. Candidate projects may include employee rideshare program, transit subsidy, commuter rail/Metrolink/bus/carpool incentive program, commuter/public information/outreach, guaranteed return trip program, etc.; and
- Alternative fuel vehicles such as electricity, propane, methanol and compressed natural gas. Candidate projects may include use of electric cars, trucks, buses, electric vehicle charging stations, bicycles, etc.

#### Key Outcome Indicators:

| Performance Measure   | 2004 Business Plan<br>Results   | 2005 Business Plan<br>Target                                 | How are we doing?   |
|---|---|--|---|
| <b>COMPLIANCE WITH AB2766.</b><br><br><b>What:</b> Air Quality improvements are funded by Fund 140 for benefit of County operations & employees.<br><b>Why:</b> Activities lead to higher quality of life for OC residents & comply with Air District guidelines. | Eligible projects have been funded consistent with Board policies and State parameters. | Funding will continue in accordance with program parameters. | Successfully supported the implementation of various rideshare programs in coordination with CEO/HR including Metrolink, Vanpool, and Guaranteed Return Trip Rideshare Program. |

#### FY 2004-05 Key Project Accomplishments:

- Sustained an Employee Rideshare Program administered by the County Executive Office (CEO).
- Promoted public awareness of projects to reduce motor vehicle emissions.
- Increased public education of rideshare events through verbal and written communication.

## Budget Summary

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005<br>Budget | FY 2004-2005<br>Projected <sup>(1)</sup> | FY 2005-2006 | Change from FY 2004-2005 |                      |
|--------------------|--------------|------------------------|--|--------------|--------------------------|----------------------|
|                    | Actual       | As of 3/31/05          | At 6/30/05                               | Recommended  | Projected<br>Amount      | Projected<br>Percent |
| Total Revenues     | 406,707      | 465,620                | 476,649                                  | 374,757      | (101,892)                | -21.37               |
| Total Requirements | 66,442       | 465,620                | 238,412                                  | 374,757      | 136,345                  | 57.18                |
| Balance            | 340,264      | 0                      | 238,237                                  | 0            | (238,237)                | -100.00              |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page page 590

### Highlights of Key Trends:

- In FY2005-2006 budget, the Air Quality Improvement Fund 140 will provide a one-time contribution of \$200,000 to support Transportation ISF's capital project P725 for Compressed Natural Gas Infrastructure.

# 148 - FOOTHILL CIRCULATION PHASING PLAN

## Operational Summary

### Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by Foothill Circulating Phase Plan (FCPP) adopted September 15, 1987.

### Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.

### FY 2004-05 Key Project Accomplishments:

- An allocation of \$3.7 million was made to the City of Lake Forest for traffic signals.

### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 1,048,500  |
| Total Recommended FY 2005-2006                | 11,987,450 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 0.00       |

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

FCPP projects will have water quality best management practices to help reduce pollution to streams.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005 | FY 2004-2005             | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|--------------|--------------------------|--------------|--------------------------|---------|
|                    | Actual       | Budget       | Projected <sup>(1)</sup> | Recommended  | Projected                | Percent |
| Total Revenues     | (4,890,615)  | 5,279,687    | 1,269,048                | 11,987,450   | 10,718,402               | 844.60  |
| Total Requirements | 478,306      | 5,279,687    | 6,411,469                | 11,987,450   | 5,575,981                | 86.96   |
| Balance            | (5,368,921)  | 0            | (5,142,421)              | 0            | 5,142,421                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page page 596

### Highlights of Key Trends:

- Projects that were in design phase in FY 2004-05 will now begin construction in FY 2005-06. Therefore FY 2005-06 budget is significantly larger than FY 2004-05 expenditures.
- Cost of remaining multi-year FCPP projects will likely exceed available FCPP funds over the long term.

# 15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

## Operational Summary

### Description:

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this fund. The interest from this fund is to be spent on the maintenance cost for a proposed wetlands mitigation area in the future Limestone Regional Park.

#### At a Glance:

|   |       |
|---|-------|
| Total FY 2004-2005 Projected Expend + Encumb: | 9,250 |
| Total Recommended FY 2005-2006                | 7,564 |
| Percent of County General Fund:               | N/A   |
| Total Employees:                              | 0.00  |

**Limestone Rp Mitig Maint Endow** - This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a proposed mitigation area within the future boundary of Limestone Regional Park.

## Budget Summary

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 37,192       | 10,437                  | 11,764                                 | 7,564        | (4,200)                  | -35.70  |
| Total Requirements | 30,256       | 10,437                  | 9,250                                  | 7,564        | (1,686)                  | -18.22  |
| Balance            | 6,937        | 0                       | 2,514                                  | 0            | (2,514)                  | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page page 623

## 400 - FLOOD CONTROL DISTRICT

### Operational Summary

#### Description:

The Flood Fund provides flood protection Countywide by operating and maintaining the Orange County Flood Control District's 350 miles of flood control channels, dams, retarding basins, six pump stations, and other flood control infrastructure. RDMD also designs and constructs approximately \$10 million of new flood control improvements each year. In addition, flood control improvements required of new development are inspected and accepted into the flood control

system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage resulting from OCFCD and County operated facilities. This enables a quick response in the event of danger to public and private property and infrastructure.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 52,681,313 |
| Total Recommended FY 2005-2006                | 93,149,575 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 261.00     |

#### Strategic Goals:

- Provide regional flood protection for Orange County and reduce the extent of floodplains within Orange County.
- Seek funding for construction of East Garden Grove Wintersburg / Oceanview Channels and Westminster Channel by participating in a feasibility study with the U.S. Army Corps of Engineers.
- Develop alternative funding sources for water quality and watershed efforts.
- Incorporate water quality and habitat enhancements into Flood Control infrastructure.
- Perform Flood Control maintenance and construct new flood control improvements within a changing and sometimes hostile regulatory environment.
- Work with the United States Army Corps of Engineers to complete the Santa Ana River Mainstem Project.
- Participate in watershed studies to identify other flood control protection requirements throughout the County.
- Exert leadership with the City Engineer Flood Control Advisory Committee to develop priorities for flood control capital projects.
- Continue to develop state-of-the-art staff expertise in flood control technical issues.
- Assist Watershed and Coastal Resources in developing alternate funding sources for water quality expenditures.
- Implement a project management system for capital projects.
- Participate in the development of a Special Area Management Plan in San Diego Creek and San Juan Creek watersheds.
- Perform training for emergency operations during floods and other disasters.
- Review subdivision development plans to maintain safety and minimize long-term maintenance costs.

## Key Outcome Indicators:

| Performance Measure   | 2004 Business Plan  | 2005 Business Plan  | How are we doing?   |
|---|---|---|---|
|   | Results   | Target  |   |
| <b>PERCENT OF CHANNEL MILES CONSTRUCTED FOR 100 YEAR FLOOD.</b><br><b>What:</b> Percentage of OCFCD Channel Miles Constructed to Convey 100-Year Storm.<br><b>Why:</b> Indicates degree of protection and the remaining threat of flood damage.                             | 43.2% of the channel miles were completed by the end of 2003 to convey a 100 year flood.  | It is anticipated that by the end of 2004 43.3% of the channel miles will have been constructed to convey a 100 year flood.                   | Currently 43.2% of flood control channels are capable of providing 100 year level of flood protection.  |
| <b>FLOOD INSURANCE REQUIREMENT IN ORANGE COUNTY.</b><br><b>What:</b> Number of flood insurance policies required in Orange County.<br><b>Why:</b> Indicates flood insurance in unprotected areas that the department will reduce through improvements.                      | 30,000 insurance policies were required in Orange County by the end of 2003.              | It is anticipated that 29,000 policies will be required in Orange County by the end of 2004. A drop of 1,000 policies from the previous year. | The number of mandatory flood insurance policies, currently at 30,102 in Orange County, is anticipated to be reduced to 29,000 as flood control improvements currently in the FY 04-05 budget are implemented.                                      |
| <b>FLOOD INSURANCE PREMIUM PAID BY ORANGE COUNTY RESIDENTS AND BUSINESSES.</b><br><b>What:</b> Total premiums paid for flood insurance in Orange County.<br><b>Why:</b> Indicates the cost of flood insurance that the department will seek to reduce through improvements. | Orange County residents paid \$15,250,000 for mandatory flood insurance premiums in 2003. | It is anticipated that Orange County residents will pay \$15,120,000 for mandatory flood insurance premiums in 2004.                          | The amount of insurance premiums paid in Orange County, which is currently at \$15,296,459, is expected to reduce to \$15,120,000 as the mandatory flood insurance policies are eliminated as flood control improvements in FY 03-04 are completed. |
| <b>REPORT CARD GRADE.</b><br><b>What:</b> Flood Control Infrastructure Report Card Grade.<br><b>Why:</b> Shows the quality of construction & maintenance as reported by American Society of Civil Engineers.  | Grade "C".  | Grade issued every 5 years.   | The ratings by ASCE will be accomplished independently. It is anticipated that Flood Control District will earn a grade of "C" by the end of FY 03-04.  |

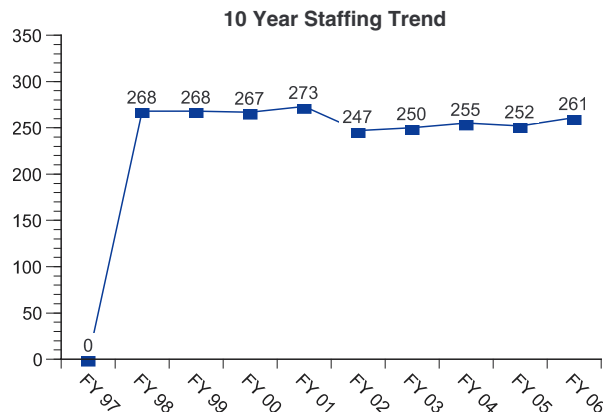
## FY 2004-05 Key Project Accomplishments:

- Huntington Beach Channel (Magnolia St. to Indianapolis Ave.) Cathodic Protection \$1.8 million.
- Peters Canyon Channel at Barranca Parkway \$2.7 million.
- Several big ticket flood control projects have been delayed because of environmental and regulatory permitting issues. The bulk of these projects are likely to be advertised and awarded for construction beginning in early FY05/06 and extend through FY06/07.

**Flood Control District** - Designs, builds and maintains flood control channels and other flood protection facilities. Monitors potentially severe storm events and responds to emergencies. Complies with National Clean Water Act standards and related regulations for creeks, rivers and stormwater. Acquires land and easements needed to construct flood control projects



## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 05-06 nine positions will be moved to Flood Fund 400 from HBP Fund 405 to budget positions in the fund that they charge the majority of their work to.
- One position was moved to Internal Services from Flood Program in FY 04-05.

- The Flood fund does not have a staffing history before FY 1997-98 as all staff were assigned to the Department's Operating Fund 080 and billed to the various RDMD funds via direct and indirect billing from the Operating Fund.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Flood Control District along with Road & HB&P Funds will support the RDMD/Watershed Management Program Strategic Priorities in Fiscal Year 2005-2006. This support will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs.

### Changes Included in the Recommended Base Budget:

One position transferred to Internal Services and nine positions transferred from HBP Fund 405 are reflected in the FY 05-06 base budget which now shows 261 positions.

## Proposed Budget History:

| Sources and Uses   | FY 2003-2004<br>Actual | FY 2004-2005<br>Budget | FY 2004-2005<br>Projected <sup>(1)</sup> | FY 2005-2006<br>Recommended | Change from FY 2004-2005<br>Projected |         |
|--------------------|------------------------|------------------------|--|-----------------------------|---------------------------------------|---------|
|                    |                        | As of 3/31/05          | At 6/30/05                               |                             | Amount                                | Percent |
| Total Positions    | -                      | 252                    | 252                                      | 261                         | 9                                     | 3.57    |
| Total Revenues     | 102,023,020            | 96,669,197             | 112,386,323                              | 93,149,575                  | (19,236,748)                          | -17.11  |
| Total Requirements | 66,080,767             | 96,669,197             | 87,211,483                               | 93,149,575                  | 5,938,092                             | 6.80    |
| Balance            | 35,942,252             | 0                      | 25,174,840                               | 0                           | (25,174,840)                          | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Flood Control District in the Appendix on page page 681

## Highlights of Key Trends:

- RDMD has submitted an augmentation to increase the Net County Cost limit for the Watershed Fund. If approved by the Board, this will relieve the Flood Fund 400 from supporting an annually occurring multi mil-

lion Watershed Fund shortfall and will result in the ability to use this funding for its much needed Capital Improvement Program and assist in keeping Flood reserve funds above minimum levels.

## 403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

### Operational Summary

#### Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

#### FY 2004-05 Key Project Accomplishments:

- Maintained integrity of infrastructure per agreement.

#### At a Glance:

|   |         |
|---|---------|
| Total FY 2004-2005 Projected Expend + Encumb: | 200,500 |
| Total Recommended FY 2005-2006                | 36,096  |
| Percent of County General Fund:               | N/A     |
| Total Employees:                              | 0.00    |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 228,481      | 233,096                 | 235,221                                | 36,096       | (199,125)                | -84.65  |
| Total Requirements | 386          | 233,096                 | 202,125                                | 36,096       | (166,029)                | -82.14  |
| Balance            | 228,096      | 0                       | 33,096                                 | 0            | (33,096)                 | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Santa Ana River Environmental Enhancement in the Appendix on page page 682

## 404 - FLOOD CONTROL DISTRICT - CAPITAL

### Operational Summary

#### Description:

Remove the flood threat from the Santa Ana River (SAR).

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 83,213,545 |
| Total Recommended FY 2005-2006                | 45,025,807 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 0.00       |

#### Strategic Goals:

- Complete construction of the SAR Mainstem Project (SAR Project) including Prado Dam.
- Obtain additional funding to complete SAR Project, including Prado Dam.
- Implement the property acquisition program for the construction of the Prado Dam project and Lower Santa Ana River/Reach 9 feature of the SAR Project and provide management of acquired property.

#### FY 2004-05 Key Project Accomplishments:

- The Prado Dam project represents the last major flood control improvement (at a cost of over \$400 million) planned for the Santa Ana River. The project will raise the dam embankment and spillway and construct new outlet works (larger gates for releasing storm water). When complete, Prado Dam, in conjunction with the recently constructed Seven Oaks Dam and with improvements to the lower Santa Ana River, will provide flood protection and long-term relief from flood insurance requirements to the residents of Orange County.
- The Army Corps of Engineers (Corps), in cooperation with the OCFCD, awarded a construction contract for the Prado Dam Embankment and Outlet Works in February 2003. Construction has continued since then and is expected to be completed by late 2006. The Corps also continued design on several dikes to be constructed behind Prado Dam. Property acquisition for these dikes has been completed or is underway. Subject to funding, construction of the dikes may start in 2006. In addition, upon completion of property acquisition in Reach 9, the Corps plans to construct additional improvements starting in 2006, to protect SR91. During FY 2004-05, the OCFCD continued to acquire property for the Prado Dam Project and Lower Santa Ana River below Prado Dam (Reach 9).
- In FY 2004-05, the Corps completed construction of bank protection improvements in the Santa Ana River Canyon upstream of Weir Canyon Road and removed about 200,000 cubic yards of sand from the mouth of the SAR restoring flood carrying capacity. The removal of the remainder 300,000 cubic yards to complete this project is scheduled for FY 2005-06.
- Portions of the Santa Ana River Interceptor (SARI) line, a major sewer line owned by the Orange County Sanitation District and the Santa Ana Watershed Project Authority, which resides under the bed of the Santa Ana River, will need to be relocated or protected due to anticipated erosion effects of the higher flows that will be released after completion of the Prado Dam feature. The Corps is preparing an Environmental Impact Report/Environmental Impact Statement for the SARI line and evaluating alternatives for the protection. The report is expected to be completed in October 2005.

**Flood Control District - Capital** - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet SAR and Prado Dam

Project construction schedule. Endeavor to obtain additional funding to complete SAR projects including Prado Dam.

## Budget Summary

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 86,663,819   | 102,438,936             | 106,407,493                            | 45,025,807   | (61,381,686)             | -57.68  |
| Total Requirements | 16,221,010   | 102,438,936             | 104,581,091                            | 45,025,807   | (59,555,284)             | -56.94  |
| Balance            | 70,442,809   | 0                       | 1,826,402                              | 0            | (1,826,402)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Flood Control District - Capital in the Appendix on page page 683

### Highlights of Key Trends:

- OCFCDD has fully activated the property acquisition program, which along with higher property values, will result in higher rate of expenditure in FY 2004-05, 2005-06, and 2006-07 as compared to prior years.
- OCFCDD anticipates meeting its cost share expenditure requirements for Prado Dam in FY 06-07. To continue the property acquisition program thereafter, reimbursements under the State Flood Control Subvention Program and/or Federal reimbursements will be necessary.

## 405 - HARBORS, BEACHES AND PARKS CSA No. 26

### Operational Summary

#### Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, three harbors, 300 miles of recreational trails, and seven historical sites. Resources that RDMD manages include 38,000 acres of native habitat lands, the County's archeological and paleontological collections and the Orange County Zoo.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 68,390,701 |
| Total Recommended FY 2005-2006                | 69,894,550 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 249.00     |

#### Strategic Goals:

- HBP- Provide Regional Recreational Facilities and Manage Historical and Natural Resources.

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan<br>Results | 2005 Business Plan<br>Target                          | How are we doing? |
|--|-------------------------------|---|-------------------|
| <b>PARK RATING SYSTEM FOR VISITORS.</b><br><b>What:</b> Percentage of visitors rating the quality of parks as good or excellent as reported in a survey.<br><b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact. | Not applicable.               | Survey to be completed as part of HBP Strategic Plan. | On target.        |
| <b>PARK RATING SYSTEM FOR TRAINED OBSERVERS.</b><br><b>What:</b> Average quality ratings by trained observers using a consistent observer rating form.<br><b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.   | Not applicable.               | Survey to be completed as part of HBP Strategic Plan. | On target.        |
| <b>BEACH RATING SYSTEM FOR VISITORS.</b><br><b>What:</b> Percentage of residents rating the beach quality as good or excellent as reported in a survey.<br><b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.  | Not applicable.               | Survey to be completed as part of HBP Strategic Plan. | On target.        |

## Key Outcome Indicators: (Continued)

| Performance Measure  | 2004 Business Plan<br>Results | 2005 Business Plan<br>Target                          | How are we doing? |
|--|-------------------------------|---|-------------------|
| <b>BEACH RATING SYSTEM FOR TRAINED OBSERVERS.</b><br><b>What:</b> Average quality ratings by trained observers reviewing beach condition using a standard rating form.<br><b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact. | Not applicable.               | Survey to be completed as part of HBP Strategic Plan. | On target.        |
| <b>EXOTIC INVASIVE PLANT REMOVAL.</b><br><b>What:</b> Acres of exotic plants removed from HBP lands.<br><b>Why:</b> Indicates progress in preserving & protecting Orange County's natural areas and open space habitats.   | 47 Acres                      | 24 Acres  | On target.        |
| <b>ACREAGE MANAGEMENT SYSTEM.</b><br><b>What:</b> Cumulative number of acres managed as open space.<br><b>Why:</b> Indicates result of preserving and protecting Orange County's natural areas and open space habitats.  | 300 Acres added.              | 300 Acres added.                                      | On target.        |
| <b>NATIVE VEGETATION RESTORATION SYSTEM.</b><br><b>What:</b> Added acres of native vegetation established on HBP lands.<br><b>Why:</b> Indicates result of restoring County's natural areas and open space habitats to native state.   | 12 Acres                      | 1 Acre  | On target.        |

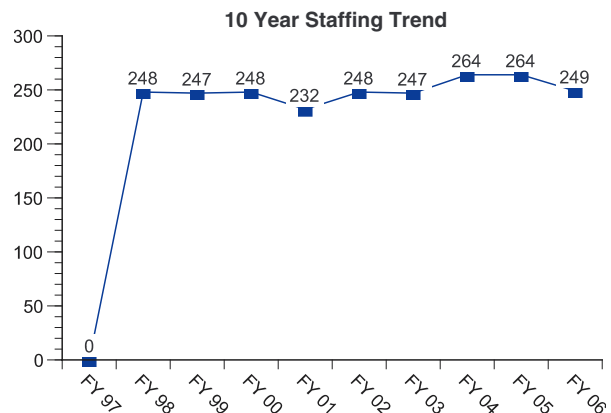
## FY 2004-05 Key Project Accomplishments:

- Completed or awarded construction contracts for nearly \$6 million in Proposition 12 and 40 grant funded capital projects.
- Reassigned 8 positions and related funding for the Upper Newport Bay Nature Preserve to the Newport Tidelands Fund, for a \$800K annual savings in the HBP Fund.
- Completed Irvine Regional Park Septic and Sewer Conversion \$4M capital improvement project helping to protect the water quality and quality of life in Orange County and provide improved public services.

**Harbors, Beaches & Parks** - This budget funds the operation and maintenance of the County's Regional Harbors,

Beaches & Parks system of recreational facilities.

## Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The Harbors, Beaches, & Parks Division currently includes 250 staff positions at this time.
- Position changes for Fiscal Year 2005-2006 budget include 17 Geomatics positions transferred to other funds. 9 of the 17 positions were transferred to the Flood fund, 7 of the 17 were transferred to the Road fund and 1 transferred to the RDMD General fund.
- Another 8 positions will be transferred out to the County Tidelands - Newport Bay Fund 106 to support the Upper Newport Bay Nature Preserve.
- A total of 11 positions will transfer into the Harbor, Beaches & Parks Fund 405 from the Dana Point Harbor Fund 108.
- The position changes net to a reduction of 14 positions in the HBP Fund.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Harbors, Beaches & Parks Fund (Agency 405) will support the RDMD/Watershed & Coastal Resources Function (Fund 100-Agency 034) Strategic Priorities Plan in Fiscal Year 2005-2006. The Harbors, Beaches & Parks Fund is budgeted to contribute approximately \$700K to various Watershed

Strategic Priority projects. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs. These funds will also be used to coordinate compliance with the Federal Total Maximum Daily Load (TMDL) for impaired waters.

#### Changes Included in the Recommended Base Budget:

The following augmentations are being rolled into the base budget.

A Fiscal Year 2005 - 2006 budget augmentation to transfer 8 positions to the County Tidelands Fund 106 Newport Bay was rolled into the base.

There are several additional Fiscal Year 2005-2006 budget augmentation requests which will transition the Dana Point Harbor Fund into a new County Department. This transition transferring 11 positions from Dana Point Harbor Fund 108 to the Harbors, Beaches & Parks Fund (HBP)405 was rolled into the base budget.

There is an additional budget augmentation request transferring 17 Geomatics positions to other RDMD funds. This transfer was requested because these staff no longer do the majority of their work in the HBP Fund 405. This augmentation was also rolled into the base budget.

#### Requested Budget Augmentations and Related Performance Results:

| Unit Amount   | Description   | Performance Plan                  | Brass Ser. |
|---|---|-----------------------------------|------------|
| <b>OPERATING TRANSFER TO DANA POINT TIDELANDS FUND 108 FOR REVITALIZATION PROJECT<br/>Amount:\$ 0</b> | Op trans out to Dana Point Tidelands to assist in financing Dana Point Revitalization Project | Finance Dana Point Revitalization | 2508       |

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 265                     | 265                                    | 249          | (16)                     | -6.03   |
| Total Revenues     | 63,496,407   | 77,424,450              | 71,125,529                             | 69,894,550   | (1,230,979)              | -1.73   |
| Total Requirements | 54,709,985   | 77,424,450              | 67,379,812                             | 69,894,550   | 2,514,738                | 3.73    |
| Balance            | 8,786,422    | 0                       | 3,745,716                              | 0            | (3,745,716)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches and Parks CSA No. 26 in the Appendix on page page 684

# 459 - NORTH TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

## Operational Summary

### Description:

Provide for the acquisition, development and maintenance of local public parks and equestrian trails, and road-related landscape maintenance.

### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 572,800   |
| Total Recommended FY 2005-2006                | 1,940,489 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

## Budget Summary

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 677,569      | 2,560,920               | 2,242,617                              | 1,940,489    | (302,128)                | -13.47  |
| Total Requirements | 677,256      | 2,560,920               | 588,508                                | 1,940,489    | 1,351,981                | 229.73  |
| Balance            | 313          | 0                       | 1,654,109                              | 0            | (1,654,109)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: North Tustin Landscape & Lighting Assessment District in the Appendix on page 696

### Highlights of Key Trends:

- The Tustin Branch Trail, Holderman Park, and the Esplanade Greenbelt capital projects are scheduled to begin in Fiscal Year 2005-2006. These projects were not in the Fiscal Year End 2004-2005 forecast.



## 468 - COUNTY SERVICE AREA #13 - LA MIRADA

### Operational Summary

#### Description:

Provide for residential street sweeping and maintenance of local collector sewers.

#### At a Glance:

|   |       |
|---|-------|
| Total FY 2004-2005 Projected Expend + Encumb: | 7,569 |
| Total Recommended FY 2005-2006                | 4,988 |
| Percent of County General Fund:               | N/A   |
| Total Employees:                              | 0.00  |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 9,970        | 8,834                   | 8,689                                  | 4,988        | (3,701)                  | -42.59  |
| Total Requirements | 3,317        | 8,834                   | 7,569                                  | 4,988        | (2,581)                  | -34.09  |
| Balance            | 6,653        | 0                       | 1,120                                  | 0            | (1,120)                  | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page page 697

## 475 - COUNTY SERVICE AREA #20 - LA HABRA

### Operational Summary

#### Description:

Provide for sewer maintenance services in an unincorporated area.

#### At a Glance:

|   |         |
|---|---------|
| Total FY 2004-2005 Projected Expend + Encumb: | 6,656   |
| Total Recommended FY 2005-2006                | 103,019 |
| Percent of County General Fund:               | N/A     |
| Total Employees:                              | 0.00    |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |          |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|----------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent  |
| Total Revenues     | 18,511       | 18,983                  | 18,966                                 | 103,019      | 84,053                   | 443.18   |
| Total Requirements | 6,847        | 18,983                  | 6,656                                  | 103,019      | 96,363                   | 1,447.76 |
| Balance            | 11,664       | 0                       | 12,310                                 | 0            | (12,310)                 | -100.00  |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page page 698

#### Highlights of Key Trends:

- The County is planning to have the City of La Habra annex this CSA. The increase in the Fiscal Year 2005-2006 Budget reflects a "Contribution to Others" of approximately \$99,000 to the City of La Habra for the annexation.

## 477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

### Operational Summary

#### Description:

Provide for park landscape maintenance services of a local public park in an unincorporated area. This fund may be transferred to the City of Yorba Linda in the future.

#### At a Glance:

|   |        |
|---|--------|
| Total FY 2004-2005 Projected Expend + Encumb: | 29,491 |
| Total Recommended FY 2005-2006                | 53,920 |
| Percent of County General Fund:               | N/A    |
| Total Employees:                              | 0.00   |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 53,209       | 48,449                  | 51,645                                 | 53,920       | 2,275                    | 4.40    |
| Total Requirements | 41,056       | 48,449                  | 32,688                                 | 53,920       | 21,232                   | 64.95   |
| Balance            | 12,154       | 0                       | 18,958                                 | 0            | (18,958)                 | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page page 699

## 108 - COUNTY TIDELANDS - DANA POINT

### Operational Summary

#### Description:

To be accountable for and manage harbor activities which include providing the public with pleasant and safe boating and other marine recreational and environmental experiences, utilizing dedicated revenues to financially support these public programs.

#### Strategic Goals:

- Successful transition to a separate County Department.
- Revitalization of land and water side facilities.

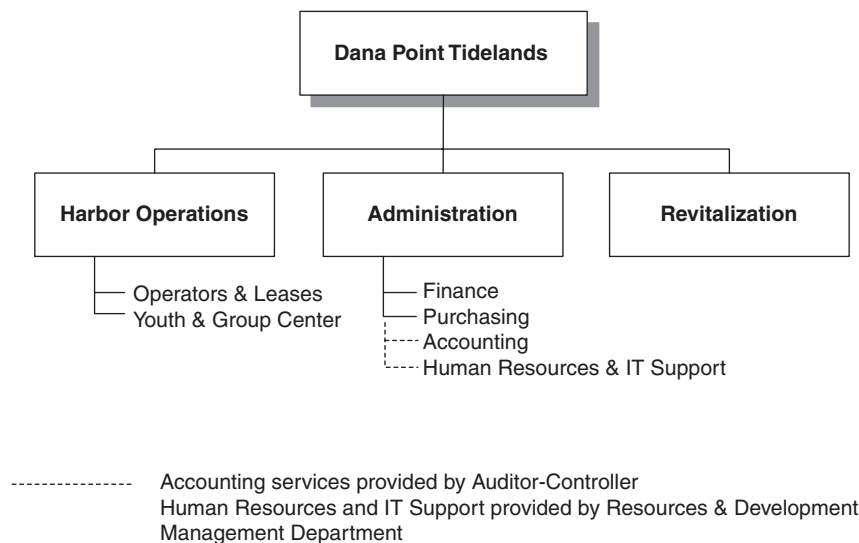
#### FY 2004-05 Key Project Accomplishments:

- Obtained Board approval to establish a new Dana Point Harbor Department.
- Obtained Board approval to transition the 30 year West Basin Marina lease to direct County ownership and control upon expiration of the lease in November 2005.
- Obtained a state grant to refurbish the boat launch facility.
- Obtained a State loan to replace marina slips (\$1.5M first increment of a planned \$45 loan).
- Began environmental permit processing for the Dana Point Harbor Revitalization Project.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 18,789,902 |
| Total Recommended FY 2005-2006                | 26,651,662 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 15.00      |

## Organizational Summary

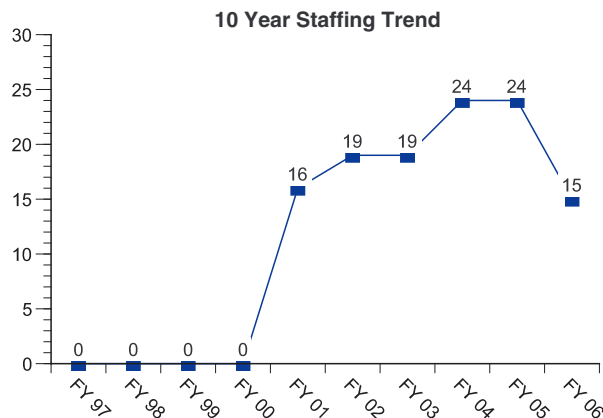


**County Tidelands/Dana Point** - This fund is financed by revenue derived from rents and leases of land improvements on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands.

The revitalization project is currently under review for most feasible phasing and financing approach.

The proposed increase for Fiscal Year 05-06 budget over the projected Fiscal Year End 2004- 2005 expenses is for appropriations to support the boat launch grant (\$2.34M) and the initial marina refurbishment loan increment (\$1.5M); additionally, for the net added revenue (\$2.5M) from transitioning the Dana West Marina to County ownership.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The Dana Point Tidelands Fund 108 will transfer out 10 positions to the Harbors, Beaches & Parks (HBP) Fund 405 for the creation of the Dana Point Harbor Department. These position do not support the revitalization project and do not need to be in the Dana Point Harbor Department.
- An additional 2 positions were transferred to the HBP Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.

- 2 additional positions were transferred from Fund 113 to the Dana Point Harbor Fund to support the creation of the management team for the new Dana Point Harbor Department.
- There is 1 position being transferred in from the HBP fund to support workload at the Dana Point Youth and Group Center.
- The net decrease to Fund 108 is 9 positions. The total position count is 15.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The major change included in the base budget is the removal of bond financing for the Dana Point Harbor Revitalization Project.

There are several Budget Augmentation Requests that are being rolled into the base budget which will transition the Dana Point Harbor Fund into a new County Department.

### Requested Budget Augmentations and Related Performance Results:

| Unit Amount  | Description   | Performance Plan  | Brass Ser. |
|--|---|---|------------|
| <b>OPERATING TRANSFER TO DANA POINT TIDELANDS FUND 108 FROM HARBORS, BEACHES &amp; PARKS FUND 405</b><br>Amount:\$ 2,000,000 | Operating Transfer to Dana Point Tidelands to assist in financing Dana Point Revitalization | Finance Dana Point Revitalization   | 2509       |
| <b>ADD 1 ADMINISTRATIVE MANAGER II AND 1 OFFICE SPECIALIST POSITION</b><br>Amount:\$ 0                                       | Add 1 Administrative Manager II & 1 Office Specialist for new Dana Point Dept.              | The Manager will oversee all admin functions & the office specialist will provide office support. | 2839       |

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 23                      | 23                                     | 15           | (8)                      | -34.78  |
| Total Revenues     | 18,153,438   | 36,359,281              | 22,546,326                             | 26,651,662   | 4,105,336                | 18.20   |
| Total Requirements | 17,955,588   | 36,359,281              | 21,474,720                             | 26,651,662   | 5,176,942                | 24.10   |
| Balance            | 197,850      | 0                       | 1,071,606                              | 0            | (1,071,606)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Dana Point in the Appendix on page page 548

### Highlights of Key Trends:

- The Dana Point Harbor Revitalization Project will continue to move forward. Planning and design for revitalization of the East and West Basin Marina Docks is scheduled to begin in Fiscal Year 2005-2006.

### Budget Units Under Agency Control:

| No. | Agency Name                   | County Tidelands/Dana Point |
|-----|-------------------------------|-----------------------------|
| 108 | County Tidelands - Dana Point | 26,651,662                  |
|     | Total                         | 26,651,662                  |



## 120 - PUBLIC LIBRARY

### Operational Summary

#### Mission:

To enhance the quality of life for County residents by offering access to information and other resources for leisure opportunities, learning, business and community interaction.

#### Strategic Goals:

- Provide opportunities for the population to meet their learning and leisure needs through a variety of media and delivery systems.
- Promote and facilitate community interaction in learning, cultural and recreational activities.

#### Key Outcome Indicators:

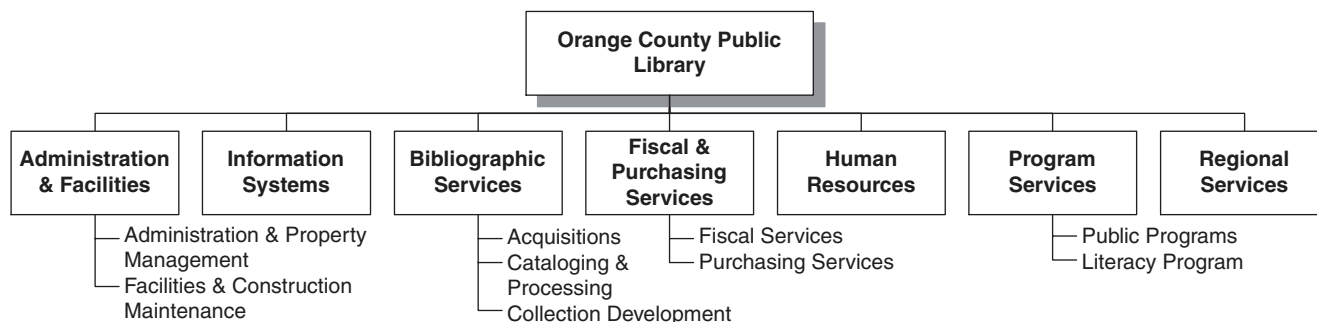
| Performance Measure  | 2004 Business Plan  | 2005 Business Plan  | How are we doing?   |
|--|---|---|---|
|  | Results   | Target  |   |
| <b>CUSTOMER SATISFACTION AND UTILIZATION OF LIBRARY SERVICES</b><br><b>What:</b> Measures use of library products and services.<br>Measures use of technology<br><b>Why:</b> Quantifies delivered service<br>Identifies ROI in technology                                  | 6,875,502 items borrowed (+6%); 144,173 children attended programs (+9%); 450,000 hours of internet access provided(+5%); 440,000 remote website connections (+11%) | 7,013,012 items borrowed(+2%); 148,498 children attend programs (+3%); 475,000 hours of internet access provided (+5.5%); 485,000 remote website connections (+10%) | Items borrowed and children attended programs are increasing. Public response for use of new information technology is exceeding our projections. |
| <b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET</b><br><b>What:</b> Measures our ability to complete construction plans providing facilities for library activity<br><b>Why:</b> Growing population requires increased library infrastructure | Began bid process for Wheeler Branch July 2004.   | Begin re bid process for Wheeler Branch January 2006.   | Wheeler Branch will open in mid 2007.   |

#### FY 2004-05 Key Project Accomplishments:

- 7,013,012 items borrowed, a 2% increase.
- 148,498 children attended programs, a 10% increase.
- Conduct survey of users and nonusers of the library.
- 475,000 hours of internet access provided to the public, a 6% increase.
- 485,000 remote website connections, a 10% increase.



## Organizational Summary



**Administration & Facilities** - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

**Information Systems** - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

**Bibliographic Services** - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

**Fiscal & Purchasing Svcs** - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

**Human Resources** - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

**Program Services** - Provides coordination of Childrens' Services program systemwide, public relations, Orangewood Childrens' Home Library, Adult Literacy program and Adult Services planning.

**Regional Services** - Manages operations of 29 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

**County Librarian** - Provides overall management of department and serves as staff to Library Advisory Board.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing generally decreased until FY 97-98 because of the loss of funds due to the ERAF shift. Staffing has expanded starting in FY 97-98 with the addition of more days per week of public service at all branch libraries, with the assumption of the decentralized functions of Human Resources, Purchasing, Facilities maintenance and construction and the addition of new libraries in Aliso Viejo, Costa Mesa, Laguna Hills, Foothill Ranch and Ladera Ranch which opened in September 2003. A net reduction of 10 positions in FY 2003-04 from the Final Budget in FY 2002-03 was used to help offset a reduction in State Public Library Fund revenue. The addition of 2 position for FY 2004-05 was to pre-

pare for the opening of Wheeler Ranch. Three positions are requested for FY 2005-06; an Assistant County Librarian to redistribute the span of control, a Facilities Mechanic to service library branches and a Staff Specialist for the Literacy Program.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

### Changes Included in the Recommended Base Budget:

Included for the base budget is maintenance of FY 04-05 service levels at all branches and a 35% increase in the book and library material budget.

### Requested Budget Augmentations and Related Performance Results:

| Unit Amount  | Description  | Performance Plan  | Brass Ser. |
|--|--|---|------------|
| <b>ADD 1 STAFF SPECIALIST FOR LITERACY PROGRAM</b><br>Amount:\$ 0                  | Staff Specialist will serve as the Literacy Learner Coordinator in the Literacy Program.           | Orient, assess, intake, & match potential learners, maintain contact & increase retention.        | 1262       |
| <b>ADD 1 FACILITIES MECHANIC POSITION</b><br>Amount:\$ 0                           | A Facilities Mechanic will provide general facilities maintenance for the branch Library system.   | Maintain library facilities at current service levels & respond to priority or emergency jobs.    | 1312       |
| <b>ADD 1 ASSISTANT COUNTY LIBRARIAN POSITION</b><br>Amount:\$ 0                    | The Assistant County Librarian (ACL) will supervise the public & library technical services units. | Supervise 7 managers, improve interface of units, increase efficiency & eliminate duplication.    | 1313       |
| <b>ESTABLISH PASSPORT PROGRAM AT COSTA MESA BRANCH LIBRARY</b><br>Amount:\$ 25,504 | Establish a pilot program for collecting passport applications at the Costa Mesa Branch Library.   | Fee collections will be examined to verify revenues meet twice the costs for salaries & benefits. | 2670       |

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | Change from FY 2004-2005    |                     |         |
|--------------------|--------------|-------------------------|--|-----------------------------|---------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | FY 2005-2006<br>Recommended | Projected<br>Amount | Percent |
| Total Positions    | -            | 422                     | 422                                    | 422                         | 0                   | 0.00    |
| Total Revenues     | 31,924,581   | 30,584,415              | 31,151,848                             | 32,525,854                  | 1,374,006           | 4.41    |
| Total Requirements | 31,949,308   | 30,596,113              | 30,987,894                             | 32,525,854                  | 1,537,960           | 4.96    |
| Balance            | (24,726)     | (11,698)                | 163,955                                | 0                           | (163,955)           | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Public Library in the Appendix on page page 559

### Highlights of Key Trends:

- Utilization of services and resources by the public continue to increase. Circulation count of items borrowed from libraries is expected to set an all time high record of some 7 million items borrowed in FY 2004-05. An increase of 2% is expected for FY 2005-06.
- Access to library collection, databases and services from remote locations via the library website are increasing significantly as more functionality is added to the site; an expected increase of 10% for FY 2004-05 and another 5% for FY 2005-06.

### Budget Units Under Agency Control:

| No. | Agency Name              | Administration & Facilities | Information Systems | Bibliographic Services | Fiscal & Purchasing Svcs | Human Resources | Program Services | Regional Services | County Librarian | Total      |
|-----|--------------------------|-----------------------------|---------------------|------------------------|--------------------------|-----------------|------------------|-------------------|------------------|------------|
| 119 | Public Library - Capital | 3,475,514                   | 0                   | 0                      | 0                        | 0               | 0                | 0                 | 0                | 3,475,514  |
| 120 | Public Library           | 5,876,363                   | 1,013,250           | 4,927,066              | 1,214,162                | 317,957         | 972,879          | 17,768,534        | 435,643          | 32,525,854 |
|     | Total                    | 9,351,877                   | 1,013,250           | 4,927,066              | 1,214,162                | 317,957         | 972,879          | 17,768,534        | 435,643          | 36,001,368 |

## 119 - PUBLIC LIBRARY - CAPITAL

### Operational Summary

#### Description:

Capital Projects Fund for Public Library

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 614,686   |
| Total Recommended FY 2005-2006                | 3,475,514 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

#### Strategic Goals:

- Promote and facilitate community interaction in learning, cultural and recreational activities.

#### Key Outcome Indicators:

| Performance Measure   | 2004 Business Plan<br>Results  | 2005 Business Plan<br>Target            | How are we doing?   |
|---|--|---|---|
| <b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET.</b><br><b>What:</b> Measures our ability to complete construction plans providing facilities for library activities.<br><b>Why:</b> Growing population requires increased library infrastructure. | Design of Wheeler Ranch branch completed. Begin bid process for Wheeler Ranch branch in July 2004. | Open Wheeler Ranch branch January 2007. | The completion of the Wheeler Ranch branch has been delayed and is now expected to be open by January 2006. |

**Public Library - Capital** - Construction of Public Library capital projects.

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005<br>Budget | FY 2004-2005<br>Projected <sup>(1)</sup> | FY 2005-2006<br>Recommended | Change from FY 2004-2005<br>Projected |         |
|--------------------|--------------|------------------------|--|-----------------------------|---------------------------------------|---------|
|                    | Actual       | As of 3/31/05          | At 6/30/05                               |                             | Amount                                | Percent |
| Total Revenues     | 1,202,207    | 3,671,520              | 1,067,912                                | 3,475,514                   | 2,407,602                             | 225.44  |
| Total Requirements | 1,042,369    | 3,671,520              | 871,460                                  | 3,475,514                   | 2,604,054                             | 298.81  |
| Balance            | 159,838      | 0                      | 196,452                                  | 0                           | (196,452)                             | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Public Library - Capital in the Appendix on page 558

## 280 - AIRPORT - OPERATING ENTERPRISE

### Operational Summary

#### Mission:

The mission of John Wayne Airport is to plan, direct, and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

#### Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Continue planning for and implementation of the Settlement Amendment Implementation Plan (SAIP)

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan<br>Results   | 2005 Business Plan<br>Target  | How are we doing?   |
|--|---|---|---|
| <b>SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION.</b><br><b>What:</b> Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner.<br><b>Why:</b> To maintain a safe operating environment for aviation and the traveling public.                                       | The Annual Part 139 inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. JWA successfully passed the Annual Part 139 inspection. | Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and identify, report and correct any items that deviate from FAA specifications. | We have consistently passed the Annual Part 139 Inspection.   |
| <b>COMPLY WITH TSA SECURITY REGULATIONS AND THE AIRPORT SECURITY PLAN.</b><br><b>What:</b> TSA regulations mandate security elements at each airport to comply with federal requirements.<br><b>Why:</b> Accomplishes the necessary passenger and facility security and complies with federal requirements.                            | All security directives and regulations were appropriately implemented and the Airport passed the annual TSA Security Inspection in October 2004.   | Comply with Transportation Security Administration security regulations and the Airport Security Plan.  | JWA insured the security requirements of TSA Regulation 1542 were integrated into its Security Plan and fully complied with the regulation specifics, which mandate airport responsibilities for security measures including building security, perimeter security, and badging security systems. |
| <b>% OF GOOD OR EXCELLENT OVERALL RATING IN THE "AIR TRANSPORTATION USER" AND "AIRPORT TENANT" SURVEYS.</b><br><b>What:</b> Surveys conducted to measure passenger/tenant satisfaction with Airport's service and performance.<br><b>Why:</b> To ensure that our service to customers and tenants meets or exceeds their expectations. | The survey of Airport Tenants was conducted in October 2004. 89 percent of respondents rated their overall relationship with John Wayne Airport as "Very Satisfied" or "Satisfied."                                 | Conduct "Airport User" survey to identify user perception of and recommendations for improving Airport facilities and services.   | We have consistently been rated good or excellent by a significant majority of users and tenants.   |

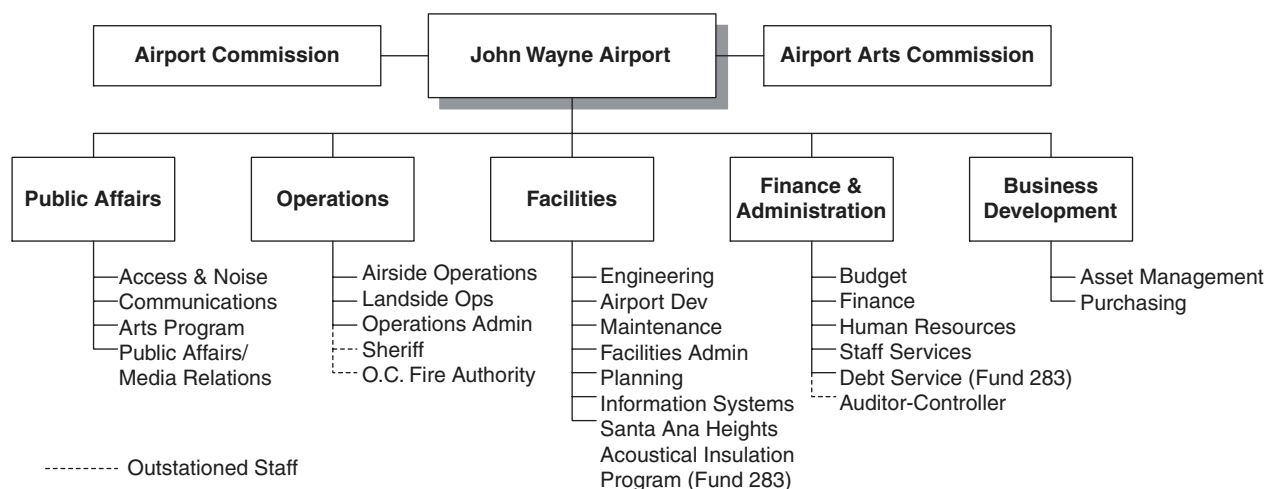
## Key Outcome Indicators: (Continued)

| Performance Measure  | 2004 Business Plan<br>Results   | 2005 Business Plan<br>Target  | How are we doing?  |
|--|---|---|--|
| <b>ENFORCE ALL PROVISIONS OF THE PHASE 2 COMMERCIAL AIRLINE ACCESS PLAN AND REGULATION.</b><br><b>What:</b> Balances need for airport with desire of community for environmentally responsible operation at JWA.<br><b>Why:</b> Compliance conveys message that County will completely fulfill its commitment to its residents.    | 100 percent compliance with Plan allocation provisions.   | Continue to maintain 100 percent compliance.  | The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities. |
| <b>ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING.</b><br><b>What:</b> Balances need for airport with desire of community for environmentally responsible operation at JWA.<br><b>Why:</b> Compliance required under Federal, State and local laws and regulations.                                   | All environmental regulatory requirements are in place and in good standing. Substantial progress was made toward closure of clean up and abatement order sites. Completed update of storm water pollution prevention plan and monitoring program.  | Continue to maintain 100 percent compliance.  | JWA continuously meets all environmental regulatory requirements.  |
| <b>CONTINUE A DEBT SERVICE COVENANT OF AT LEAST 175 PERCENT.</b><br><b>What:</b> Requires Airport net revenues each year of at least 125% of debt service requirement for FY.<br><b>Why:</b> Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.  | Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the indenture. The debt coverage ratio for FY 03-04 was 237 percent.   | Continue to maintain 100 percent compliance.  | Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate covenant imposed by indenture. Current credit ratings for the Airport are Aa3, A+, and A+ respectively from Moody's, Standard & Poor's and Fitch.   |
| <b>MAINTAIN AN INVESTMENT GRADE BOND RATING.</b><br><b>What:</b> A credit rating is an opinion of an issuer's overall ability to pay its financial obligations.<br><b>Why:</b> Such an opinion focuses on JWA's ability to meet its financial obligations as they come due.  | JWA successfully maintained an Aa3, A+, and A+ rating from Moody's, Standard and Poor's, and Fitch respectively on all outstanding bonds.   | Continue to maintain our very high bond ratings.  | JWA's ratings continue to be among the highest when compared to airports of similar size.  |
| <b>MAINTAIN A DIVERSE BASE OF REVENUE, DRAWING FROM BOTH AERONAUTICAL AND NONAERONAUTICAL SOURCES.</b><br><b>What:</b> Revenue from food and beverage, news and gifts, taxi and shuttle, parking and rental cars.<br><b>Why:</b> A variety of revenue sources brings financial diversity and stability to JWA's financial base.    | The financial condition of the airline industry remains tenuous due to high fuel costs and depressed revenues. Increases in passenger activity contributed to a 9 percent increase in FY 03-04 operating revenue over FY 02-03. 56 percent of operating revenue was generated from nonaeronautical sources. | Maintain at least 51 percent of Airport revenue from nonaeronautical sources.   | We are projecting that 64 percent of FY 04-05 revenue will be generated from nonaeronautical sources.  |
| <b>PREPARE AND PRESENT TO THE BOARD OF SUPERVISORS A COMPREHENSIVE SAIP DEVELOPMENT PLAN.</b><br><b>What:</b> The SAIP will significantly enhance the level of service and provide capacity improvements at JWA.<br><b>Why:</b> The proposed terminal modernization/expansion program offers an opportunity to meet future demand. | This is a new indicator for FY 05-06.   | Prepare and present to the Board of Supervisors a comprehensive SAIP development plan, to include operations, schedule, financing and communications. | The Airport is currently in the planning stage of the terminal modernization and expansion program known as the SAIP.  |

## FY 2004-05 Key Project Accomplishments:

- JWA served over 9.1 million passengers in 2004, representing the highest annual count in Airport history.
- The Airport successfully passed its annual Part 139 Certification Inspection.
- The Airport ensured that TSA security regulations were integrated into its Aviation Security Plan and achieved full compliance with required security measures.
- The Airport has completed construction of two new temporary hold rooms (located just outside Gates 1 and 14) to accommodate additional passenger load and commuter activity.
- The Airport completed and presented Final Supplemental Environmental Impact Report #582 to the Board of Supervisors. Certification of FSEIR582 in October 2004 provides the environmental foundation for implementation of the SAIP.
- The Airport is scheduled to complete construction of a new Aircraft Rescue and Fire Fighting Station (ARFF #33) in Spring 2005.
- JWA's web site was completely redesigned to provide additional and easier access to information regarding the Airport.

## Organizational Summary



**Public Affairs** - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

**Operations** - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers outstationed departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and firefighting.

**Facilities** - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance and information systems. Provides planning and project management of the capital development program, including the design and con-



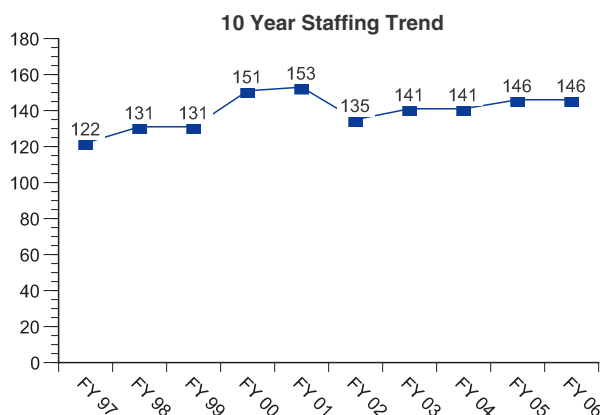
struction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

**Finance & Administration** - Responsible for Airport finance, budget, debt management, staff services, administrative support and human resources. Provides staff support to the Airport Commission. Responsible for all airport rates and charges preparation and coordinates Airline Affairs Committee meetings. Includes outstationed Auditor-Controller staff that provide accounting and financial services, and monitor Airport revenue and expenditures.

**Business Development** - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

**John Wayne Airport Director** - Includes the office of the Airport Director and outstationed County Counsel who provides legal counsel on County and Airport matters.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The Airport has realized a substantial increase in workload due to implementation of federally mandated security regulations, growth in operational and passenger capacity and planning for the Settlement Amendment Implementation Plan (SAIP).
- Five new positions were added in FY 04-05, including one Procurement Contract Specialist, on Staff Specialist, two Facilities Mechanics and one Air Conditioning mechanic.
- Six new positions were added in FY 02-03, including one Information Systems Manager, one Staff Specialist, two Electronics Technicians, one Staff Analyst III, and one Real Property Agent II.
- The 18 positions which were added in FY 99-00 for Interim Use were transferred mid-year FY 00-01 to the LRA (Fund 13K).
- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PDS; these are reflected in FY 00-01 position total.
- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities performed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.
- In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, provide for repayment of revenue bonds, fund facility capital improvement or maintenance projects, and support aviation planning.



## Changes Included in the Recommended Base Budget:

Operating costs increased by \$3.7 million due to increased retirement costs, and professional services costs. Salary and benefit costs increased due to increases in retirement payoffs and new retirement rates. Professional services increased due to increases in Sheriff, parking operator (offset by additional revenues), legal services, accounting services and contracted services costs.

Non-operating costs increased by \$20.4 million due to increased capital spending for infrastructure improvements, projects supporting operational and passenger growth, and the co-generation project.

## Requested Budget Augmentations and Related Performance Results:

| Unit Amount  | Description   | Performance Plan  | Brass Ser. |
|--|---|---|------------|
| <b>ADD 1 ADMINISTRATIVE MANAGER I POSITION FOR CAPITAL IMPROVEMENT WORKLOAD</b><br>Amount:\$ 89,586        | 1 Admin. Manager I to support increased capital improvements and growth in regional development.    | CEQA clearances done by JWA & NEPA clearances will be done for all projects on the Layout Plan.     | 1922       |
| <b>ADD 1 PLUMBER POSITION</b><br>Amount:\$ 78,696  | 1 Plumber for prev. & corrective maintenance tasks that can only be done during the midnight shift. | Backlogged will be reduced to less than 400 hours & reduction in over time costs of \$15K/yr.       | 1924       |
| <b>ADD 1 AIRPORT MAINTENANCE SUPERVISOR POSITION FOR MIDNIGHT SHIFT</b><br>Amount:\$ 79,960                | 1 Airport Maint. Supv for midnight shift to oversee preventive & corrective maintenance tasks.      | Total overtime used by the Maintenance Department will not exceed \$80,000 per year.                | 1925       |
| <b>ADD 4 SHOP PLANNER-ELECTRICAL/MECHANICAL POSITIONS</b><br>Amount:\$ 58,780                              | 4 Shop Planner Electrical/Mechanical to handle the automated in-line Explosive Detection System.    | Increase scheduled & completed work orders by 25%; accommodate maintenance needs on a 24-hr basis.  | 1926       |
| <b>ADD 1 AIRPORT OPERATIONS SUPERVISOR POSITION</b><br>Amount:\$ 86,104                                    | 1 Airport Operations Supervisor position to provide full-time Operations oversight at JWA.          | Enable JWA to schedule a duty supervisor to cover the currently uncovered 45 hours per pay period.  | 1927       |
| <b>ADD 1 OFFICE SPECIALIST POSITION FOR ACCESS CONTROL/BADGING FUNCTION</b><br>Amount:\$ 42,276            | 1 Office Specialist for Access Control/Badging function to handle expanded workload since 9/11.     | Timely processing of 3,300 badge applications & issuance of badges, as well as quarterly audits .   | 1928       |
| <b>ADD 1 ADMINISTRATIVE MANAGER II FOR JWA QUALITY CONTROL AND COMPLIANCE PROGRAM</b><br>Amount:\$ 117,619 | 1 Administrative Manager II for JWA's Quality Control and Compliance Program.                       | Perform op. compliance & financial review to identify risk factors & identify process improvements. | 1930       |
| <b>ADD 2 BUILDING INSPECTOR IV POSITIONS TO REPLACE CONTRACT POSITIONS</b><br>Amount:\$ 0                  | 2 Building Inspector IV to manage the Airport's Capital Improvement Program (CIP).                  | Adding these positions will save approximately \$190,000 annually.                                  | 1973       |
| <b>ADD 1 STAFF ASSISTANT FOR INCREASED INSURANCE WORKLOAD</b><br>Amount:\$ 48,640                          | 1 Staff Assistant position to address increased insurance workload.                                 | Decrease turn around time from day insurance is received to final approval - from 30 to 15 Days.    | 100        |
| <b>ADD 1 ADMINISTRATIVE MANAGER II POSITION FOR FACILITIES OPERATIONS</b><br>Amount:\$ 0                   | 1 Admin Mgr II to plan, organize & eval. all aspects of facilities management & engineering.        | Oversee A&E design & consulting program; utilities ops & maintenance; and IT systems.               | 1915       |
| <b>ADD 1 ARCHITECT/ENGINEERING PROJECT MANAGER TO REPLACE CONTRACT POSITION</b><br>Amount:\$ 0             | 1 A/E Project Mgr to reduce reliance on outside consultants for managing capital improv. projects.  | Adding this position will result in a cost savings of approximately \$97,000 per year.              | 1916       |

## Requested Budget Augmentations and Related Performance Results: (Continued)

| Unit Amount  | Description   | Performance Plan  | Brass Ser. |
|--|---|---|------------|
| <b>ADD 1 SENIOR ARCHITECT-ENGINEER PROJECT MANAGER TO REPLACE CONTRACT POSITION</b><br>Amount:\$ 0 | 1 Sr. Architect-Engineer Project Manager to replace existing contract project manager.            | Adding an in-house Senior A/E Project Manager position will save JWA approximately \$97,000 per year. | 1917       |
| <b>ADD 2 SENIOR CIVIL ENGINEER POSITIONS TO REPLACE CONTRACT POSITIONS</b><br>Amount:\$ 0          | 2 Sr. Civil Engineer pos. to replace contract positions managing the capital improvement program. | 2 in-house Airport Professional Engineers will save the Airport approximately \$192,000 per year.     | 1920       |

## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 146                     | 146                                    | 146          | 0                        | 0.00    |
| Total Revenues     | 91,083,912   | 114,766,804             | 134,248,370                            | 131,964,100  | (2,284,270)              | -1.70   |
| Total Requirements | 85,164,850   | 114,766,805             | 110,100,241                            | 131,964,100  | 21,863,859               | 19.86   |
| Balance            | 5,919,062    | (1)                     | 24,148,129                             | 0            | (24,148,129)             | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page page 639

## Highlights of Key Trends:

- Due to the age of the terminal building and the growth in operational and passenger capacity, the Airport has proposed a substantial maintenance and capital project budget in an effort to ensure that general and restorative maintenance work is performed and for infrastructure improvements.
- Safety and customer service continue to be the priorities for, and the hallmark of, John Wayne Airport (JWA). In a successful partnership with both federal security and local law enforcement officials, the Airport remains committed to providing safe and secure facilities for commercial and general aviation operations. To fulfill this priority, the Airport has added two sergeant positions to its Sheriff operations and has also requested two additional JWA Operations positions.
- As a new way of doing business, the Airport is proposing to restructure project management to reduce reliance on outside contractors and to realize cost savings.
- Eighteen additional positions are being requested through Budget Augmentation to address increased workload issues.

## Budget Units Under Agency Control:

| No. | Agency Name                     | Public Affairs   | Operations        | Facilities        | Finance & Administration | Business Development | John Wayne Airport Director | Total              |
|-----|---------------------------------|------------------|-------------------|-------------------|--------------------------|----------------------|-----------------------------|--------------------|
| 280 | Airport - Operating Enterprise  | 2,281,208        | 24,055,508        | 68,132,062        | 33,195,181               | 1,007,152            | 3,292,989                   | 131,964,100        |
| 283 | John Wayne Airport Debt Service | 0                | 0                 | 7,574,110         | 41,102,198               | 0                    | 0                           | 48,676,308         |
|     | <b>Total</b>                    | <b>2,281,208</b> | <b>24,055,508</b> | <b>75,706,172</b> | <b>74,297,379</b>        | <b>1,007,152</b>     | <b>3,292,989</b>            | <b>180,640,408</b> |

## 283 - JOHN WAYNE AIRPORT DEBT SERVICE

### Operational Summary

#### Description:

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1997 and 2003. The bonds were issued to refinance debt associated with the construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program.

#### Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's A+ rating and Fitch's A+ rating on JWA revenue bonds.

#### FY 2004-05 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements in accordance with the Bond Indenture.
- Under its bond indenture, the Airport has an obligation to ensure repayment of its bonds and maintain a net revenue rate covenant of at least 125%. Strong operating results produced a rate coverage of 237% for the 2004 fiscal year.
- The Airport's current bond ratings of Aa3, A+ and A+ from Moody's, Standard and Poor's and Fitch respectively, are among the highest in the nation compared to airports of similar size.
- A consultant services agreement was awarded to John F. Brown to provide the necessary financial analyses required for the SAIP process. At JWA's direction, the consultant firm successfully completed the Concession Analysis and two preliminary drafts of the Financial Plan, including a cash flow projection for the proposed project and ongoing Airport operations.

**JWA Debt Service** - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

**SA Heights Acoustical Program** - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program.

**Settlement Agreement Implementation Plan** - Planning is underway for the Settlement Amendment Implementation Plan (SAIP).

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 31,296,662 |
| Total Recommended FY 2005-2006                | 48,676,308 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 0.00       |

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide for repayment of Airport Revenue Bonds.

## Changes Included in the Recommended Base Budget:

The Airport has requested \$7.6 million for preliminary capital projects for the Settlement Amendment Implementation Plan.

## Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 57,052,550   | 61,786,424              | 63,858,110                             | 48,676,308   | (15,181,802)             | -23.77  |
| Total Requirements | 20,442,832   | 64,447,532              | 43,968,807                             | 48,676,308   | 4,707,501                | 10.71   |
| Balance            | 36,609,718   | (2,661,108)             | 19,889,303                             | 0            | (19,889,303)             | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Debt Service in the Appendix on page page 644

## Highlights of Key Trends:

- Since the issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service covenant imposed by the Bond Indenture.

## 299 - INTEGRATED WASTE MANAGEMENT DEPARTMENT ENTERPRISE

### Operational Summary

#### Mission:

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

#### Strategic Goals:

- Maintain a competitive rate for waste disposal in Orange County.
- Protect water, air and habitat in the management of the Orange County Disposal System.
- Financially support the County of Orange's Bankruptcy Recovery Plan.

#### Key Outcome Indicators:

| Performance Measure  | 2004 Business Plan<br>Results   | 2005 Business Plan<br>Target  | How are we doing?   |
|--|---|---|---|
| <b>GATE FEE COMPARISON WITHIN SOUTHERN CALIFORNIA REGION.</b><br><b>What:</b> Comparison of disposal rate of the OC landfill system compared with other landfills in the region.<br><b>Why:</b> To ensure that Orange County residents are provided a competitive disposal rate. | The \$22 per ton is a contracted rate that is anticipated to stay in effect until 2010.   | Evaluate disposal rates and adjust operating strategies to ensure IWMD's rates remain competitive.  | IWMD's rates are currently in the lowest 10% within the Southern California region.   |
| <b>NUMBER OF YEARS OF REMAINING LANDFILL CAPACITY.</b><br><b>What:</b> Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity.<br><b>Why:</b> To ensure that Orange County residents are provided with adequate landfill capacity.    | To maintain 25-30 years of permitted landfill capacity.   | Perform remaining landfill capacity calculations and compare results against the state minimum standard of 15 years capacity for all jurisdictions to ensure adequate capacity. | IWMD has more than adequate capacity to fulfill the requirement.  |
| <b>TOTAL VOLUME OF LEACHATE AND IMPACTED GROUND WATER COLLECTED THROUGH THE LEACHATE RECOVERY SYSTEM.</b><br><b>What:</b> Measure the amount of leachate and ground water collected.<br><b>Why:</b> To protect water quality from the effects of leachate. Mandated by law.      | The total volume of leachate and impacted ground water to be collected through the leachate collection and recovery system during FY 04-05 is estimated to be at least 4,085,337 gallons. | Continue to install landfill liner systems, and optimize leachate and groundwater collection for water quality protection.  | IWMD currently has collection and recovery systems in place at each landfill to collect leachate and impacted ground water. |

#### At a Glance:

|   |             |
|---|-------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 153,339,097 |
| Total Recommended FY 2005-2006                | 135,076,225 |
| Percent of County General Fund:               | N/A         |
| Total Employees:                              | 275.00      |

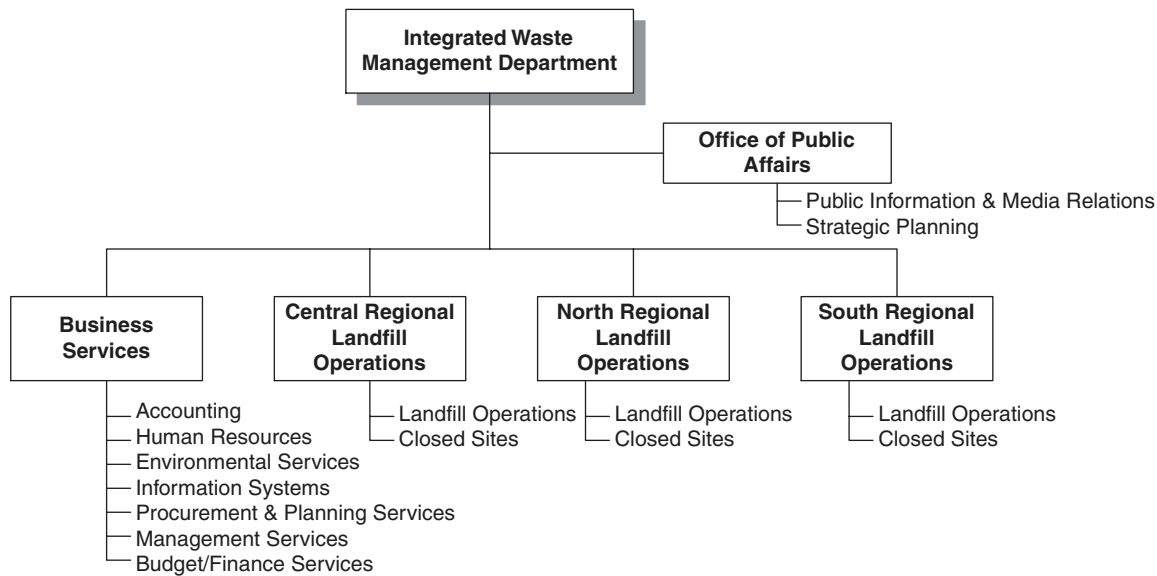
## Key Outcome Indicators: (Continued)

| Performance Measure   | 2004 Business Plan<br>Results  | 2005 Business Plan<br>Target  | How are we doing?   |
|---|--|---|---|
| <b>AMOUNT OF LANDFILL GAS COLLECTED AND PUT TO BENEFICIAL REUSE.</b><br><b>What:</b> Collection of landfill gas and put to beneficial reuse that would have emitted into the atmosphere.<br><b>Why:</b> To protect the air from the effects of landfill gas. Regulations require landfill gas management. | The total volume of landfill gas collected and put to beneficial reuse is estimated to be at least 4,055 million standard cubic feet.  | Expand landfill gas collection systems. Collect landfill gas - put to beneficial use and for protection of air quality.                         | Currently, IWMD has operational Landfill Gas-to-Energy systems at Olinda Alpha and Prima Deshecha Landfills. Installing a system at FRB is currently under negotiation.   |
| <b>NUMBER OF HABITAT ACRES CURRENTLY UNDER RESTORATION / MITIGATION.</b><br><b>What:</b> Measures the number of landfill acres under restoration to recreate natural habitats.<br><b>Why:</b> To comply with the Natural Community Conservation Program (NCCP).   | FRB Landfill: Increased native plant coverage at mitigation sites. Decreased exotic weed population.<br>Prima Landfill: Approval from Resource Agencies for Phase B Bio-mitigation area. | Continue to implement adaptive management strategies, and begin the next phase of the proposed pre-mitigation project within the habitat areas. | FRB Landfill: Mitigation sites are benefiting from their second year under the new weed abatement program. Prima Landfill: Through concerted efforts with other entities, Prima landfill can potentially play a key role in the regional environmental planning due to its habitat management plan. |
| <b>NET IMPORTATION REVENUE AMOUNT TRANSFERRED TO THE COUNTY GENERAL FUND PER YEAR.</b><br><b>What:</b> Revenue transferred to the County General Fund from imported waste.<br><b>Why:</b> To support the County's Bankruptcy Recovery Plan.   | IWMD anticipates transferring \$12.9 million to the General Fund in FY 04/05. Based on actual amount of tonnage received.  | The Department target for FY 05/06 is to provide the maximum transfer of funds in support of bankruptcy obligations.                            | As of 12/31/04 \$112,688,827 or an average of \$10,941,579 per year has been transferred to the General Fund. IWMD secured additional tonnage commitments that guarantee a minimum of 867,000 tons per year of imported waste through December 31, 2013.  |

## FY 2004-05 Key Project Accomplishments:

- Existing Waste Disposal Agreement Contracts were extended for 3 additional years ensuring secure waste stream and resulting revenues.
- Completed Phase I of the San Juan Capistrano/San Clemente trail system on Prima Deshecha landfill property.
- Completed Phase B Streambed Alteration Project and Habitat Mitigation Plan at Prima Deshecha landfill.
- IWMD received an unqualified financial audit opinion indicating accurate representation, confirmation that IWMD continues to be financially responsible in performing public service.
- Implemented a comprehensive virus protection and security patch management solution to ensure that IWMD network is protected against computer viruses and hackers.
- Received Exhibitor Award for educational outreach at Orange County Fair.

## Organizational Summary



**Business Services** - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages human resources needs of the Department; and provides various general support services; oversees regulatory compliance issues; administers Waste Disposal Agreements; manages contracts for solid waste services in the unincorporated areas; coordinates the operations of regional Household Hazardous Waste Collection Centers; coordinates with the cities in the administration of the County Integrated Waste Management Plan.

**Central Regional Landfill Operations** - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

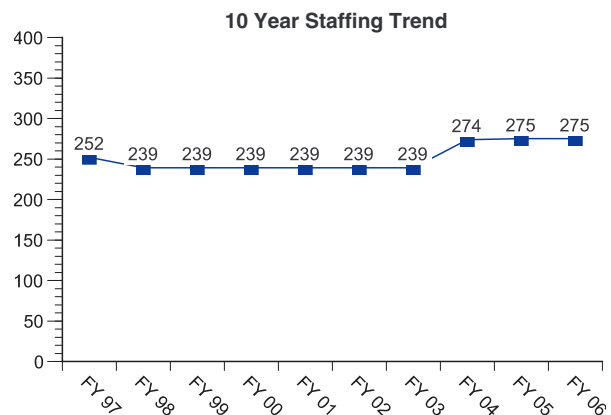
**North Regional Landfill Operations** - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains ten closed landfill sites.

**South Regional Landfill Operations** - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

**Office of Public Affairs** - Facilitates long-range planning; identifies, analyzes and manages liability matters related to IWMD solid waste operations; develops strategies for resolving legal issues; conducts negotiations with developers, municipalities and property owners; conducts community and media relations.

**IWMD Director** - Directs the administrative management activities of the Department to accomplish Department goals and strategic priorities.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY03/04, 35 positions were converted from extra-help to regular positions due to expansion of the landfills, increased regulations and increasing habitat mitigation requirements. In FY04/05 1 regular position was added to perform the records management function. In FY05/06, 0 positions are requested.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the General Fund for bankruptcy related obligations.

#### Changes Included in the Recommended Base Budget:

The base budget reflects reductions to Fixed Assets and Operating Transfers Out.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Positions    | -            | 275                     | 275                                    | 275          | 0                        | 0.00    |
| Total Revenues     | 198,249,308  | 155,175,017             | 182,983,679                            | 135,076,225  | (47,907,454)             | -26.18  |
| Total Requirements | 149,301,146  | 142,175,018             | 149,102,969                            | 135,076,225  | (14,026,744)             | -9.41   |
| Balance            | 48,948,162   | 12,999,999              | 33,880,710                             | 0            | (33,880,710)             | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Integrated Waste Management Department Enterprise in the Appendix on page 675

### Highlights of Key Trends:

- IWMD continues to support the County General Fund in FY 05/06 with an estimated transfer of \$12.8 million for bankruptcy recovery debt obligations.
- IWMD continues in its development of its Succession Planning Program, grooming of its employees at all levels to become leaders in their fields. Investment in the employees of today for IWMD's future leadership of tomorrow.
- Development progresses on our fully automated Records Management System. This system will allow easier access and retrieval of records, reduce record redundancy, and improve the departments overall records management efficiency.
- IWMD continues its use of the Computer Aided Earth Moving System (CAES) in heavy equipment at County Landfills. This satellite-based system facilitates more accurate and efficient landfill operations that preserve valuable landfill capacity.
- Strategic Planning is the Regional Landfill Options for Orange County (RELOOC) project that will look beyond current capacity and plan for future disposal needs of the County.



**Budget Units Under Agency Control:**

| No. | Agency Name                                       | Business Services  | Central Regional<br>Landfill Operations | North Regional<br>Landfill Operations | South Regional<br>Landfill Operations | Office of Public Affairs | IWMD Director  | Total              |
|-----|---|--------------------|---|---------------------------------------|---------------------------------------|--------------------------|----------------|--------------------|
| 274 | IWMD Corrective Action Escrow                     | 30,000             | 0                                       | 0                                     | 0                                     | 0                        | 0              | 30,000             |
| 275 | IWMD - Environmental Reserve                      | 7,892,021          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 7,892,021          |
| 277 | IWMD - Rate Stabilization                         | 1,913,762          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 1,913,762          |
| 279 | IWMD - Landfill Post-Closure Maintenance          | 10,009,597         | 0                                       | 0                                     | 0                                     | 0                        | 0              | 10,009,597         |
| 284 | Frank R. Bowerman/<br>Bee Canyon Landfill Escrow  | 3,627,898          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 3,627,898          |
| 285 | IWMD Bankruptcy Recovery Plan                     | 19,900,176         | 0                                       | 0                                     | 0                                     | 0                        | 0              | 19,900,176         |
| 286 | Brea-Olinda Landfill Escrow                       | 4,308,386          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 4,308,386          |
| 287 | Prima Deschecha Landfill Escrow                   | 5,110,337          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 5,110,337          |
| 288 | Santiago Canyon Landfill Escrow                   | 2,651,000          | 0                                       | 0                                     | 0                                     | 0                        | 0              | 2,651,000          |
| 299 | Integrated Waste Management Department Enterprise | 71,442,051         | 27,771,687                              | 17,928,769                            | 15,372,860                            | 2,305,352                | 255,506        | 135,076,225        |
|     | <b>Total</b>                                      | <b>126,885,228</b> | <b>27,771,687</b>                       | <b>17,928,769</b>                     | <b>15,372,860</b>                     | <b>2,305,352</b>         | <b>255,506</b> | <b>190,519,402</b> |

## 274 - IWMD CORRECTIVE ACTION ESCROW

### Operational Summary

#### Description:

The Corrective Action Escrow fund was established as required by State Regulations to demonstrate assurance of funds for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 1,011,000 |
| Total Recommended FY 2005-2006                | 30,000    |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 0            | 1,011,000               | 1,011,000                              | 30,000       | (981,000)                | -97.03  |
| Total Requirements | 0            | 1,011,000               | 1,011,000                              | 30,000       | (981,000)                | -97.03  |
| Balance            | 0            | 0                       | 0                                      | 0            | 0                        | 0.00    |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: IWMD Corrective Action Escrow in the Appendix on page page 635

## 275 - IWMD - ENVIRONMENTAL RESERVE

### Operational Summary

#### Description:

The Environmental Reserve Fund is established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability, in addition to providing financial assurance for corrective action at the former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 62,797,345   | 68,290,902              | 6,479,163                              | 7,892,021    | 1,412,858                | 21.81   |
| Total Requirements | 62,878,783   | 62,680,759              | 5,474,403                              | 7,892,021    | 2,417,618                | 44.16   |
| Balance            | (81,438)     | 5,610,143               | 1,004,760                              | 0            | (1,004,760)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: IWMD - Environmental Reserve in the Appendix on page page 636

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 5,474,403 |
| Total Recommended FY 2005-2006                | 7,892,021 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

IWMD - Environmental Reserve - None.

### Budget Summary

## 277 - IWMD - RATE STABILIZATION

### Operational Summary

#### Description:

In accordance with the requirements of the Waste Management Refunding Revenue Bonds, Series 1997, IWMD has established a rate stabilization fund to provide assurance for the payment of the bond debt service payments.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 3,760,449 |
| Total Recommended FY 2005-2006                | 1,913,762 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 20,472,868   | 3,765,448               | 3,865,448                              | 1,913,762    | (1,951,686)              | -50.49  |
| Total Requirements | 19,007,420   | 1,495,449               | 3,760,449                              | 1,913,762    | (1,846,687)              | -49.11  |
| Balance            | 1,465,448    | 2,269,999               | 104,999                                | 0            | (104,999)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: IWMD - Rate Stabilization in the Appendix on page page 637

## 279 - IWMD - LANDFILL POST-CLOSURE MAINTENANCE

### Operational Summary

#### Description:

State Regulations require IWMD provide financial assurances to conduct post-closure maintenance activities at all closed landfills. Each year IWMD transfers monies into this fund to comply with the regulations and fund current/future expenses.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 2,185,000  |
| Total Recommended FY 2005-2006                | 10,009,597 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 0.00       |

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Increase in the FY05/06 Budget is due to a restatement of closure costs and liabilities in FY04/05, based on an increase to permitted capacity at the Prima Deschecha Landfill.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 3,996,907    | 5,225,152               | 5,625,152                              | 10,009,597   | 4,384,445                | 77.94   |
| Total Requirements | 3,199,967    | 5,225,153               | 2,185,000                              | 10,009,597   | 7,824,597                | 358.11  |
| Balance            | 796,940      | (1)                     | 3,440,152                              | 0            | (3,440,152)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: IWMD - Landfill Post-Closure Maintenance in the Appendix on page page 638

## 284 - FRANK R. BOWERMAN/BEE CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 2,846,701 |
| Total Recommended FY 2005-2006                | 3,627,898 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005 | FY 2004-2005             | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|--------------|--------------------------|--------------|--------------------------|---------|
|                    | Actual       | Budget       | Projected <sup>(1)</sup> | Recommended  | Projected                | Percent |
| Total Revenues     | 3,918,452    | 2,846,700    | 3,293,337                | 3,627,898    | 334,561                  | 10.16   |
| Total Requirements | 3,651,430    | 2,846,701    | 2,846,701                | 3,627,898    | 781,197                  | 27.44   |
| Balance            | 267,022      | (1)          | 446,636                  | 0            | (446,636)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Frank R. Bowerman/Bee Canyon Landfill Escrow in the Appendix on page page 646

## 285 - IWMD BANKRUPTCY RECOVERY PLAN

### Operational Summary

#### Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County Bankruptcy Recovery Plan.

#### Strategic Goals:

- See Integrated Waste Management Department Fund 299.

#### Ten Year Staffing Trend Highlights:

- See Integrated Waste Management Department Fund 299.

#### At a Glance:

|   |            |
|---|------------|
| Total FY 2004-2005 Projected Expend + Encumb: | 21,638,134 |
| Total Recommended FY 2005-2006                | 19,900,176 |
| Percent of County General Fund:               | N/A        |
| Total Employees:                              | 0.00       |

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenues to the General Fund for bankruptcy related obligations. For Fiscal Year 2005/2006 IWMD is projecting net importation revenues of \$12.8 million to be transferred to the General Fund.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 22,692,603   | 19,708,859              | 21,766,810                             | 19,900,176   | (1,866,634)              | -8.58   |
| Total Requirements | 22,563,926   | 19,708,859              | 21,638,134                             | 19,900,176   | (1,737,958)              | -8.03   |
| Balance            | 128,677      | 0                       | 128,676                                | 0            | (128,676)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: IWMD Bankruptcy Recovery Plan in the Appendix on page page 647

## 286 - BREA-OLINDA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 5,058,820 |
| Total Recommended FY 2005-2006                | 4,308,386 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 17,741,656   | 5,096,319               | 5,628,500                              | 4,308,386    | (1,320,114)              | -23.45  |
| Total Requirements | 15,423,709   | 5,096,320               | 5,058,820                              | 4,308,386    | (750,434)                | -14.83  |
| Balance            | 2,317,947    | (1)                     | 569,680                                | 0            | (569,680)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Brea-Olinda Landfill Escrow in the Appendix on page page 648



## 287 - PRIMA DESCHECHA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 824,921   |
| Total Recommended FY 2005-2006                | 5,110,337 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Increase in the FY05/06 Budget is due to a restatement of closure costs and liabilities in FY04/05, based on an increase to permitted capacity.

### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005            | FY 2004-2005                           | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|-------------------------|--|--------------|--------------------------|---------|
|                    | Actual       | Budget<br>As of 3/31/05 | Projected <sup>(1)</sup><br>At 6/30/05 | Recommended  | Projected<br>Amount      | Percent |
| Total Revenues     | 3,069,805    | 4,424,297               | 4,549,297                              | 5,110,337    | 561,040                  | 12.33   |
| Total Requirements | 10,508       | 4,424,298               | 824,921                                | 5,110,337    | 4,285,416                | 519.49  |
| Balance            | 3,059,297    | (1)                     | 3,724,376                              | 0            | (3,724,376)              | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Prima Deschecha Landfill Escrow in the Appendix on page page 649

## 288 - SANTIAGO CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs.

#### At a Glance:

|   |           |
|---|-----------|
| Total FY 2004-2005 Projected Expend + Encumb: | 9,858,506 |
| Total Recommended FY 2005-2006                | 2,651,000 |
| Percent of County General Fund:               | N/A       |
| Total Employees:                              | 0.00      |

### Budget Summary

#### Proposed Budget History:

| Sources and Uses   | FY 2003-2004 | FY 2004-2005  | FY 2004-2005             | FY 2005-2006 | Change from FY 2004-2005 |         |
|--------------------|--------------|---------------|--------------------------|--------------|--------------------------|---------|
|                    | Actual       | Budget        | Projected <sup>(1)</sup> | Recommended  | Projected                | Percent |
|                    |              | As of 3/31/05 | At 6/30/05               |              | Amount                   |         |
| Total Revenues     | 12,237,867   | 304,556       | 10,211,062               | 2,651,000    | (7,560,062)              | -74.04  |
| Total Requirements | 12,101,311   | 12,393,268    | 9,858,506                | 2,651,000    | (7,207,506)              | -73.11  |
| Balance            | 136,556      | (12,088,712)  | 352,556                  | 0            | (352,556)                | -100.00 |

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Santiago Canyon Landfill Escrow in the Appendix on page page 650

#### Highlights of Key Trends:

- Santiago Canyon landfill closed on 11/30/04. This fund is expected to close in FY 05/06.